# KAMCO

# National Central Cooling Co. - Tabreed

### **Equity Research Update**

### **Sector - Utilities**

## Penchant remains for bolt-on acquisitions

Steady FCF allows deleveraging & enables valuable pivot. Retain 'Outperform' Our positive thesis on Tabreed revolves around the company's significant visibility of recurring revenues, FCF resilience from LT fixed contracts (25+ years), and low operational risks from significant pass-through of variable costs escalation. This enables the company to deleverage steadily post bolt-on acquisitions, which are largely debt-funded. Further, significant support from strategic shareholders allows the company to remain nimble-footed to capitalize on prospective acquisitions, while maintaining its investment grade (IG) rating from ratings agencies. Tabreed's flexibility to be able to pivot away from its acquisition focus, and achieve a higher dividend payout ratio (70%-80%) should be valuable for investors, in our view. Apart from its strong blend of growth and defensive fundamentals that leads us to maintain our 'Outperform' rating, the company's ESG thesis remains underappreciated from a GCC context, which should warrant a re-rating within regional ESG indices.

### Capacity addition to be more back-end loaded from 2021-2022 guidance

Organic capacity connections came in slower in 2021 (9M-2021: 29k RT), and particularly in H1-2021 (13k RT), driven by slower construction activity by clients. We however remain confident on the company achieving its additional capacity guidance of 120k RT over 2021-2022, and expect connections to be more back-end loaded. Our revised capacity forecasts now also include full consolidation of Al Maryah Island DC assets (~65k RT of connected capacity/80k RT of ultimate capacity) by late Q4-2021, which should drive a capacity growth CAGR of 7.6% CAGR over 2020-23E from 1,174k RT in 2020. Nevertheless, we trim our forecasts beyond 2023E, as some of the larger DC assets bids which were potential acquisition targets, are now off the market. We forecast Tabreed's group revenues to reach AED 1.9 Bn in 2021E, and grow to AED 2.23 Bn by 2023E driven by organic capacity growth, and a higher proportion of non-cyclical capacity-linked revenues. We continue to forecast strong EBITDA margins of around 54%-55% over 2021E-23E, and expect EBITDA margins to improve from 53% in 9M-2021 to 55% for full year 2021, as the Q4-2021 revenue mix tilts more towards higher margin capacity revenues.

### Opportunistic stance and IG rating will be preserved

Tabreed remains opportunistic in acquiring DC assets, despite possessing a net debt/EBITDA of 5.2x as of 9M-2021. The company reaffirmed that it would receive support from strategic shareholders for future acquisitions, which would enable its IG ratings, and ratings thresholds such as 2022E FFO net leverage < 4.5x from Fitch, to be maintained. We remain confident of Tabreed's deleveraging capabilities, given the company's strong organic FCFs, and with ~90% of the next ten years' revenues locked-in via take or pay contracts. Moreover, a readily acquired EBITDA and FFO along with a target IRR of 10%-12% leaves a comfortable spread above the current all-in cost of debt of around 4%, currently prevalent in the market. In Saudi Arabia, the total addressable market (TAM) continues to remain large, and we are hopeful on Tabreed's pursuits via bids that involve multi-utility tenders with strategic partners like ACWA Power.

### Valuation & Risks – Lowering TP to AED 3.00/share

We revise our DCF based TP for Tabreed to AED 3.00/share (previous: AED 3.45/share), to factor in slower capacity growth beyond 2023E, as fewer potential landmark DC assets from developers/operators remain in the UAE for competitive bids. Separately, at current market prices, Tabreed trades at dividend yields of 4.5% (2021E) and 5.1% (2022E) respectively (DPO: 60%), which should protect against significant share price downside from here on in. *Downside risks to our valuation & forecasts include*: 1) Lower RE project market activity; 2) Delays in ramp-up of Tabreed's connected capacity towards ultimate capacity targets; 3) Extension of Covid-19 structurally altering end-user RE demand, impacting district cooling viability. 4) Deflationary trends impacting contract revenues.

Outperform				
CMP 30-Nov-21:	AED 2.50			
Target Price:	AED 3.00			
Upside:	+20.0%			



PE - 2021E (x)	11.6
EV/EBITDA - 2021E (x)	12.1
Dividend yield - 2021E (%)	4.5%
52-Week Range (AED)	2.42/3.00

Sources: Kamco Invest Research & Bloomberg

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Tabreed Financials						
Balance Sheet (AED Mn)	2018	2019	2020	2021E	2022E	2023E
Assets						
Cash and cash equivalents	249	227	1,313	1,180	1,130	1,309
Receivables	813	901	1,214	1,290	1,403	1,456
Other current assets	33	35	42	51	57	60
Total current assets	1,095	1,163	2,569	2,522	2,590	2,826
Net PPE including capital WIP	4,052	3,940	4,437	5,336	5,648	5,758
Other assets	3,337	3,800	6,306	6,301	6,362	6,413
Total assets	8,484	8,904	13,313	14,158	14,601	14,997
Liabilities	700	045	000	005	744	704
Current Liabilities	769	815	662	665	744	781
Total debt	2,845	2,947	6,623	6,983	6,961	6,958
Other Liabilities	132	127	153	204	230	246
Total liabilities	3,747	3,888	7,438	7,852	7,935	7,986
Shareholders' Equity	0.740	0.740	0.740	0.740	0.740	0.740
Share capital Retained earnings	2,716 956	2,716	2,716 2,134	2,716 2,490	2,716	2,716 3,029
Minority Interest	956 67	1,923 71	2,134 710	2,490 733	2,768 757	3,029 780
Other Equity	999	306	315	367	426	487
Total Equity	4,737	5,016	5,875	6,306	6,666	7,011
Total liabilities and equity	8,484	8,904	13,313	14,158	14,601	14,997
	0,404	0,304	15,515	14,150	14,001	14,557
Income Statement (AED Mn)	2018	2019	2020	2021E	2022E	2023E
Revenue	1,447	1,520	1,741	1,900	2,125	2,232
Cost of goods sold	-643	-613	-683	-742	-831	-877
Adjusted gross profit	804	907	1,058	1,158	1,294	1,356
General and administrative expenses	-110	-143	-88	-106	-132	-130
EBITDA	694	763	970	1,052	1,162	1,226
Depreciation and amortization	-235	-231	-340	-377	-409	-439
EBIT	459	532	630	674	753	787
Finance costs	-163	-181	-222	-263	-283	-293
Interest/investment income	1	3	3	4	5	5
Other Income/Loss	134	91	130	124	135	138
Net profit - continuing operations	431	445	542	539	610	636
Discontinued operations	0	36	32	80	0	0
Net profit	431	481	573	619	610	636
Minority interest	-4	-8	-23	-23	-23	-23
Net profit attributable to parent	428	472	550	596	587	613
Net profit attributable to parent- continuing operations	428	437	518	516	587	613
EPS (AED)	0.16	0.17	0.20	0.22	0.21	0.22
EPS from continuing operations (AED)	0.16	0.16	0.19	0.19	0.21	0.22
Cash Flow (AED Mn)	2018	2019	2020	2021E	2022E	2023E
Net cash from operating activities	662	782	629	996	1,122	1,207
Net cash (used in) from investing activities	(241)	(184)	(2,595)	(1,117)	(617)	(441)
Net cash from (used in) financing activities	(590)	(620)	3,051	(11)	(555)	(587)
Change in cash and cash equivalents	(169)	(22)	1,086	(132)	(50)	179
FX and other adjustments	0	0	0			
	-	-	-			

249

227

1,313

1,180

1,130

Cash at the end of the year Source : Kamco Invest Research and Tabreed 1,309

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## Valuation & Financial Ratios

Ratios	2018	2019	2020	2021E	2022E	2023E
Leverage Ratios						
Total Debt / Total Assets (x)	0.34	0.33	0.50	0.49	0.48	0.46
Total Debt / Equity (x)	0.60	0.59	1.13	1.11	1.04	0.99
Net Debt/Equity (x)	0.55	0.54	0.90	0.92	0.87	0.81
Operating Efficiency & Liquidity Ratios						
Receivables Turnover Ratio (%)	2.7	2.6	2.3	2.1	2.1	2.0
Payables Turnover Ratio (%)	2.4	2.4	2.9	2.9	2.9	2.9
Cash conversion cycle	-14.6	-10.1	29.2	49.8	45.1	50.4
Total Assets Turnover Ratio (x)	0.17	0.17	0.16	0.14	0.15	0.15
Current Ratio (x)	1.42	1.43	3.88	3.79	3.48	3.62
Margins & Profitability Ratios						
Adjusted Gross profit margin (%)	55.6%	59.6%	60.8%	60.9%	60.9%	60.7%
EBITDA margin (%)	48.0%	50.2%	55.7%	55.3%	54.7%	54.9%
EBIT margin (%)	31.7%	35.0%	36.2%	35.5%	35.4%	35.3%
Net profit margin (%)	29.6%	28.7%	29.8%	27.2%	27.6%	27.5%
Return on Assets (%)	5.0%	5.3%	4.1%	4.2%	4.0%	4.1%
Return on Equity (%)	9.0%	9.4%	9.4%	9.5%	8.8%	8.7%
ROIC (%)	7.8%	8.2%	6.2%	6.5%	6.4%	6.5%
Per Share Data and Valuation Ratios						
Earnings Per Share (AED)	0.16	0.17	0.20	0.22	0.21	0.22
Book Value Per Share (AED)	1.75	1.85	2.12	2.27	2.40	2.53
Dividend Per Share (AED)	0.10	0.11	0.06	0.11	0.13	0.13
PE (x)	16.2	14.7	12.6	11.6	11.8	11.3
EV/EBITDA (x)	10.6	10.5	13.0	12.1	11.0	10.3
PB (x)	1.0	1.0	1.2	1.1	1.0	1.0
Dividend Yield (%)	5.6%	5.6%	2.2%	4.5%	5.1%	5.3%

Source : Kamco Invest Research and Tabreed

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