Annual Report 2024





H.H. Sheikh Mishal Al-Ahmad Al-Jaber Al-Sabah

Amir of the State of Kuwait



H.H. Sheikh Sabah Al-Khalid Al-Sabah

Crown Prince of the State of Kuwait

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Investor Relations

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- 1. Visit our website www.Kamcoinvest.com
- 2. Call us on +965 2233 6766
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ABOUT US



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In 1998, Kamco Investment Company was established as the investment arm of Kuwait Projects Company ("KIPCO"), focusing on offering clients comprehensive access to local and international capital markets through a selection of asset management and financial services. In 2003, the investment Company got listed on Boursa Kuwait (formerly Kuwait Stock Exchange).

Driven by its prudent investment philosophy, innovative financial solutions, and latest market research tools, Kamco Invest rapidly gained recognition in the regional and international financial markets. During this phase in its journey, Kamco Invest overcame exciting challenges and achieved new accomplishments that helped pave the way towards its mission of becoming the preferred asset management and investment banking services provider in the region.

In 2008, unprecedented global economic and trading conditions resulted in a business world that was notoriously unpredictable. During this period, Kamco Invest responded to exceptionally unstable market conditions through strategies designed to protect its clients and the firm's position, as well as create a foundation for future growth. Despite fluctuating market conditions, the Company maintained its strong position in a very volatile financial environment and emerged as one of the few investment companies to report an annual profit in 2008.

Since its inception, Kamco Invest has been dedicated towards enhancing and building upon its innovative investment strategy by widening its offering of quality investment products and fullfledged services. The Company focused on growing its portfolios and assets under management, while successfully concluding milestone transactions for key institutions in the region.

In 2016, Kamco Invest opened the doors to its first international office in Dubai International Financial Centre ("DIFC"). Kamco Invest - DIFC serves as an alternative platform to provide the Company's international and regional client base with new opportunities for development and growth on a larger scale.

To further strengthen its client focus and leadership position, Kamco Invest acquired a strategic stake in Global Investment House in 2018, which led to a merger by amalgamation of the two institutions. The merger, categorized as the first of its kind in Kuwait's investment landscape, was concluded in November 2019.

Today, Kamco Invest operates in key regional capital markets and is widely recognized as one of the largest investment companies in the region in terms of assets under management. The Company now provides a comprehensive range of investment products and services in asset management, investment banking and brokerage. Kamco Invest has AUM of over USD15.9bn as of 31 December 2024 allocated across various asset classes and jurisdictions and has acted as investment banker to deals exceeding USD41.3bn from its inception in equity capital markets, debt capital markets and mergers & acquisitions.

OUR VISION

To become the preferred pan-MENA non-banking financial services powerhouse.

OUR MISSION

To maximize stakeholders' wealth guided by quality advice and sustained results.

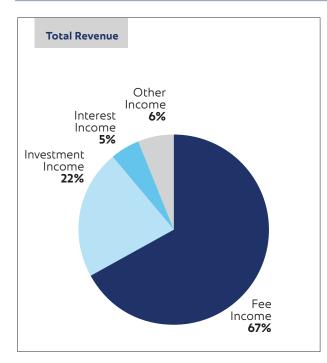
Stock Information

Date Established	16 September 1998
Listing Date	20 October 2003
Stock Ticker	КАМСО
Bloomberg Ticker	KAMCO KK Equity
Thomson Reuters Ticker	KAMC.KW
Paid Up Share Capital	KWD 34,233,263.300
Outstanding Shares	342,332,633
Par-value per Share	100 Fils
Fiscal Year	January - December
Registrar	Kuwait Clearing Company P.O.Box 22077, Safat 13081 Kuwait Tel: (965) 1 841-111 / (965) 2246-9457 Email: info@maqasa.com
Shareholder Structure	Major Shareholders owning over 5% KIPCO Group Companies (United Gulf Bank, Burgan Bank) 62.92%

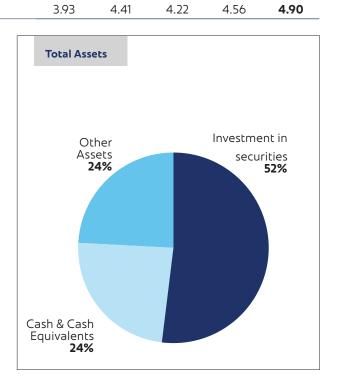
Financial Highlights



	2020	2021	2022	2023	2024
Income Statement Highlights (KWD million)					
Total Revenue	15.1	30.1	24.5	18.0	25.4
Total Expenses	17.6	19.1	18.7	17.1	20.7
Net Profit Attributable to Equity Holders of the Company	(2.7)	10.3	5.5	0.7	4.4
Financial Position Highlights (KWD million)					
Total Assets	118.7	129.7	129.4	128.8	129.8
Investment in securities	49.3	58.0	56.8	67.8	66.9
Loans & Advances & Other Assets	22.2	19.9	17.5	17.5	13.8
Loans & Bonds	46.9	45.0	45.0	48.8	46.4
Equity Attributable to Equity Holders of the Company	50.0	60.4	62.5	59.7	62.3
Profitability					
Earnings Per Share (Fils)	-7.9	30.1	16.1	2.2	12.7
Expenses/Revenues	117%	63%	76%	95%	81%
Return on Assets	-2.3%	8.0%	4.3%	0.58%	3.35%
Return on Equity Attributable to Equity Holders of the Company	-5.4%	17.1%	8.8%	1.25%	6.99%
Capital					
Book Value per share (KWD)	0.146	0.177	0.183	0.174	0.182
Equity/Total Assets	42.1%	46.6%	48.3%	46.3%	48.0%
Debt to Equity attributable to parent (x)	0.94	0.74	0.72	0.82	0.75
Liquidity & Business Indicators					
Loans & Advances and Other Assets/Total Assets	18.7%	15.3%	13.5%	13.6%	10.6%
Investment in securities/Total Assets	41.5%	44.7%	43.9%	52.6%	51.5%



Assets Under Management (KWD billion)



BOARD OF DIRECTORS



Sheikh Talal Ali Abdullah Al Jaber Al Sabah Chairman



Sheikh Abdullah Nasser Sabah Al-Ahmad Al-Sabah Vice Chairman



Entisar Abdul Raheem Al-Suwaidi Board Director



Sheikha Dana Nasser Sabah Al-Ahmad Al-Sabah Board Director



Masaud Mahmoud Jawhar Hayat Board Director

BOARD OF DIRECTORS' REPORT

Dear Valued Shareholders,

On behalf of the Board of Directors, it is my pleasure to present you with Kamco Invest's annual report for the fiscal year ended on 31 December 2024. This year marked a period of significant growth and resilience, reflecting the strength of our business model and ability to navigate evolving market conditions while delivering value to our stakeholders.

This year marked a period of significant growth and resilience

Global equity markets recorded strong gains in 2024, driven by double-digit growth in key economies, despite geopolitical tensions and economic uncertainties. The GCC markets underperformed, with Dubai leading regional gains, while IPO activity remained strong, reaching record issuances. Fixed income markets also experienced significant growth, with GCC bond and sukuk issuances hitting all-time highs. Despite external challenges, the region maintained steady economic activity, supported by a resilient non-oil sector and continued investor confidence in the markets.

Looking at our annual performance, Kamco Invest achieved a net profit of KWD4.4mn (EPS: 12.72 fils) during 2024, an increase from KWD748 thousand (EPS: 2.19 fils) in 2023. Total revenue during the year increased to KWD25.4mn (2023: KWD18.0mn), while revenue from fees and commission reached KWD16.9mn, representing 66.5% of the total income reported during 2024.

Throughout the year, Kamco Invest successfully raised over USD1.2bn across multiple products and transactions, while generating competitive returns on managed assets. Furthermore, the Company grew its assets under management by 7.0% to, reach USD15.9bn as of 31 December 2024, further solidifying our position as one of the largest asset managers in the region. 2024 was a strong year for our Investment Banking business, with 11 transactions across the GCC totaling USD4.9bn.

The Board of Directors recommended a 5% cash dividend (5 fils per share). The recommendation will be subject to shareholder approval during the Company's annual general assembly for the year ended 31 December 2024. The Board of Directors also proposed the payment of KWD100,000 as remuneration to the Board Members.

The total remuneration received by the Executive Management for the year 2024 was KWD1,792,428 inclusive of fixed (salaries, wages, and benefits) and variable pay. In addition, members of the Executive Management who hold positions on the Board of Directors of a subsidiary received a total remuneration of KWD7,900 (subject to approval of the AGM of the respective company).

The Company enjoys a strong financial position with KWD62.3mn in shareholders' equity as of 31

December 2024. In its most recent review dated May 2024, Capital Intelligence maintained its "BBB" long-term credit rating and "A3" short-term rating with a stable outlook.

A key corporate development in 2024 was Burgan Bank's announcement of its intent to acquire a 100% stake in United Gulf Bank (UGB), the major shareholder of Kamco Invest, in August 2024. The transaction received final approval from the Central Bank of Kuwait by end of year.

During the year, Kamco Invest maintained full compliance with the various laws and regulations, while staying up to date with new regulatory requirements and developments.

Kamco Invest is committed to embedding Environmental, Social, and Governance (ESG) principles across its operations, ensuring long-term sustainable growth and value creation. In 2024, we strengthened our focus on sustainable finance through strategic partnerships, advanced industry knowledge-sharing, and deepened our commitment to social responsibility. We prioritized employee wellbeing, health awareness, and youth empowerment while fostering greater community engagement through sports and cultural initiatives. With a strong foundation, a highly dedicated experienced team, and a forward-looking strategy, we are confident in our ability to build on our success

Looking ahead, we remain dedicated to enhancing our range of service offerings, leveraging our market know-how and insights to deliver tailored investment solutions that align with the evolving needs of our clients. With a strong foundation, a highly dedicated experienced team, and a forward-looking strategy, we are confident in our ability to build on our success and further strengthen Kamco Invest's position as a leading regional investment company.

Finally, we extend our sincere appreciation to our shareholders and clients for their trust and confidence in Kamco Invest. I also want to recognize the dedication of our Board of Directors, Executive Management, and employees, whose hard work and commitment have been a key element to our success. We are also grateful for the continued support of regulatory bodies, including the Ministry of Commerce and Industry, the Capital Markets Authority, and the Central Bank of Kuwait, whose guidance helps maintain a strong and transparent financial sector.

Talal Ali Abdullah Al Jaber Al Sabah Chairman

EXECUTIVE MANAGEMENT



Faisal Mansour Sarkhou Chief Executive Officer

Faisal was appointed as Chief Executive Officer of Kamco Invest in 2014 and has led the Company to become one of the key players in the regional financial services sector. He enjoys a wealth of experience in investment services namely investment banking and asset management.

He joined the Company in 2000 and has held several managerial positions including head of Corporate Finance and head of Financial Services & Investments, responsible for advising and executing mergers and acquisitions, underwritings, private placements, debt issuances, restructuring transactions, and private equity. Earlier in his career he was a member of the Corporate Finance Team at KPMG in Kuwait.

He sits on the board of several reputable companies, member of advisory boards and executive committees and a prominent speaker in various investment forums.

Faisal holds a BSc Economics degree with honors from the University of Birmingham, UK and an EMBA with distinction from HEC Paris, France.



Abdullah M. AlSharekh Managing Director of Markets and Investment Banking

Abdullah joined Kamco Invest in 2020 as Managing Director of Markets and Investment Banking bringing with him extensive and diverse experience across all core areas from treasury and corporate banking to investment banking and asset management.

Prior to joining Kamco Invest, Abdullah led the Economic & Investment team of the Hareer and Boubyan Development Agency and was Managing Director at Sharq Capital where he led investment activity across asset classes. Prior to that, he held several executive positions with key international and regional financial institutions including Executive Director at the Securities Division of Goldman Sachs, Executive Manager of Corporate Banking at the National Bank of Kuwait, in addition to Investment Banking at NBK Capital. He also worked for the Fixed Income Trading Group of Brown Brothers Harriman on Wall Street and the M&A Execution Team of HSBC in London.

He holds a dual BA in Economics and Public & Private Sector Organizations from Brown University, USA and a dual MBA in Finance and Entrepreneurial Management from The Wharton School, University of Pennsylvania, USA.



Nawal Mulla-Hussain Managing Director of Support Operations

Nawal joined Kamco Invest in 2019 as Managing Director of Support Operations following the merger of Global Investment House and Kamco Invest.

She is a professional with over 33 years of experience. She started her career at the Legal Department of Kuwait National Petroleum Company (KNPC) and left five years later to join Kuwait Investment Authority (KIA) in 1994 where she held a Legal Counsel position. At KIA she was part of the team entrusted with the establishment of Kuwait Small Projects Company, the first government initiative aimed at supporting small to medium projects in the local market. In 2004, Nawal joined Global to head the Legal Department and was promoted to Executive Vice President Legal & Compliance in 2010 and played a vital role in the development and restructuring of the Company. In 2017 she was promoted to Chief Operating Officer heading the entire support group.

She holds a Law degree from Kuwait University.



Hanaa Hasan Taha Managing Director, Chief Financial Officer

Hanaa joined Kamco Invest in 2019 as Executive Director of Financial Planning & Control and Accounting Operations following the merger of Global Investment House and Kamco Invest and she was promoted to Managing Director, Chief Financial Officer.

She is a professional with over 31 years of experience in finance, accounting, business analysis, budgeting and strategic planning, due diligence, and funds and portfolio accounting. Prior to the merger she was Senior Vice President, Head of Finance and Treasury at Global, and played a vital role during the merger transaction. She joined Global in January 2007 and has held several managerial positions. Hanaa served on the board of several regional Asset Management, Investment Banking and Brokerage Companies as a Chairman and Board Member. She also held several positions as a Chairman of Audit Committee and Member of different committees mainly audit committees, investment committees and executive committees. Prior to joining Global, she worked for Kuwait Financial Center.

She holds a Bachelor of Commerce in Accounting from Ain Shams University (Cairo-Egypt).

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Salah Al Wuhaib Senior Executive Director of Equity and Fixed Income

Joined Kamco Invest in 2006 and was promoted to Chief Assets Officer in 2016 overseeing equity investments and in 2019 became Senior Executive Director of Equity and Fixed Income.

With over 25 years of experience in portfolio and fund management, he has established an outstanding track record. The funds under his team's management have consistently achieved top rankings, reflecting his exceptional skills and expertise. He plays a pivotal role in implementing the asset strategies and allocation, ensuring optimal performance and sustainable growth.

Prior to joining Kamco Invest, he was Assistant Deputy Director of Investments at Kuwait Fund for Arab Economic Development, managing the hedge fund portfolio During his time there, he worked with large international institutions gaining experience in funds, equities and alternative investments, also representing Kuwait Fund on various boards and Committees.

He holds a Bachelor of Business Management degree from Eastern Washington University.



Sana Al-Hadlaq Senior Executive Director of Wealth Management

Joined Kamco Invest in 2002 in Asset Management and then was promoted to start and lead the company's Wealth Management Team.

With over 21 years of experience in wealth management, she possesses a diverse skill set that includes client advisory, fund raising, and cultivating strong relationships with various investors, including high net worth individuals, family offices, and institutions. Her unwavering commitment and adept leadership have been instrumental in expanding the company's client base, driving significant growth in assets under management, and successfully closing numerous investment banking transactions. Prior to joining Kamco Invest, she worked with Kuwait News Agency as the Head of Planning and Development Office.

She serves as a board member for several listed and unlisted companies in Kuwait and a member of several management committees. She Holds a BSc. from Kuwait University in Political Science and General Administration. She also has various certifications and qualifications within wealth management and leadership.



Mohammed Al Othman Senior Executive Director of Alternative Investments

Joined Kamco Invest in 2006 and was promoted to lead the real estate investments and then the alternative investments.

He has over 20 years of experience in asset management, investment banking and financial advisory services. His areas of expertise include managing real estate funds, private equity funds, valuation studies and financial advisory services across a variety of sectors. He started his career at Ernst & Young in the State of Kuwait, where he led team of professionals to complete/conclude a large number of financial restructuring plans, mergers & acquisitions and valuation engagements. He then joined Kuwait Finance House "KFH"- Direct Investment Department and became responsible for its real estate arm in/at Saudi Arabia. In addition, he participated in the restructuring exercise of KFH's group of companies and contributed to a variety of financial advisory activities.

He holds a Master's degree in Business Administration from INSEAD in the French Republic and a Bachelor of Accounting and Management from the University of Leeds in the United Kingdom. He is a member of several boards of directors of leading companies in Kuwait and the region.

MANAGEMENT DISCUSSION & ANALYSIS

Dear Valued Shareholders,

Economic conditions in 2024 remained volatile, shaped by geopolitical tensions, inflationary pressures, and fluctuating interest rate expectations. In the Middle East, the war in Gaza, unrest in Lebanon and Syria, and attacks in the Red Sea significantly influenced market sentiment, while China's economic slowdown and the eurozone's sluggish growth added further uncertainty. Despite these challenges, global financial markets adapted to shifting conditions, with investors navigating periods of heightened volatility across asset classes.

Global equity markets witnessed broad-based gains in 2024, marking the second consecutive year of strong performance. Major indices, including those in the U.S., Germany, Japan, and Hong Kong, recorded growth, while emerging markets experienced mixed trends.

Impacted by regional challenges and global economic dynamics, GCC markets underperformed global peers, with the MSCI GCC Index posting modest gains of 0.7% for the year. Dubai led the region with a strong 27.1% rally, followed by Kuwait and Oman with gains of 8.0% and 1.4%, respectively, while other markets faced declines amid geopolitical tensions and macroeconomic headwinds. Despite these challenges, key sectors, such as real estate and utilities, demonstrated resilience, while capital markets activity remained robust, witnessing a record number of IPOs and a surge in bond and sukuk issuances, underscoring the region's long-term growth potential.

Throughout 2024, we widened our offerings, grew our business, and enhanced our competitive position in line with the Company's strategy. This enabled us to report growth across all financial indicators. Net profit grew by 481.8% to reach KWD4.4mn (EPS: 12.72 fils) compared to KWD748 thousand in 2023 (EPS: 2.19 fils) with total revenue growing by 41.1% to reach KWD25.4mn (2023: KWD18.0mn).

We continue our focus on the quality of the earnings represented in the company's fee income

We continue our focus on the quality of the earnings represented in the company's fee income which grew by 15.0% in 2024 to reach KWD16.9mn (2023: KWD14.7mn). Fee income continues to be the largest component of the company's income representing 66.5% of total income reported during the year.

The Company enjoys a strong financial position with KWD62.3mn in shareholders' equity as of 31 December 2024, an increase of 4.3% compared to end of 2023 despite the impact of the 5% cash dividends distributed during the second quarter and amounted to KWD1.7mn. This comes in addition to the "BBB" long-term credit rating and "A3" short-term rating with stable outlook by Capital Intelligence in their last review in May 2024.

Kamco Invest and Burgan Bank further strengthened their strategic relationship Throughout the year, Kamco Invest and Burgan Bank further strengthened their strategic relationship in alignment with the bank's strategic direction and its announced intent to acquire United Gulf Bank (UGB), the major shareholder of Kamco Invest. This milestone transaction received regulatory approvals towards the end of 2024, paving the way for greater synergy between the two institutions and unlocking new avenues for collaboration.

With this acquisition, we enter a new phase of collaboration, one that builds on the strengths and legacies of two well-established institutions. Unlike traditional structures where investment arms are built from the ground up, this acquisition brings together two entities with deep-rooted expertise, independent track records, and a shared commitment to excellence. The enhanced partnership will enable us to offer a seamlessly integrated suite of investment and commercial banking services, expanding our clients' access to comprehensive financial solutions within a dynamic and evolving market landscape.

A testament to this growing partnership was the inaugural edition of "The Investment Conference," co-hosted by Kamco Invest and Burgan Bank in February 2024. Recognized as one of the most successful financial events in Kuwait, the conference reaffirmed our commitment to delivering unparalleled market insights and investment opportunities, further strengthening our position as leading financial services providers in the region.

Assets under management grew by USD1.0bn, an increase of 7.0%, reaching USD15.9bn

During the year, the Company achieved strong performance across all key business areas, including client acquisitions, capital raising, and product performance. Throughout the year, it successfully raised over USD1.2bn across various products and transactions, while its assets under management grew by USD1.0bn, an increase of 7.0%, reaching USD15.9bn as of 31 December 2024.

Kamco Invest's equity funds and managed portfolios continued to outperform their peers and respective

benchmarks. During the year, the equity funds managed by the Company continued to rank amongst the top performers. Kamco Investment Fund was the best performing fund in Kuwait reporting a return of 14.89% according to the funds' performance information declared on the website of Boursa Kuwait. Furthermore, the fund won in six categories during the 2024 LSEG (London Stock Exchange Group) Lipper Fund Awards in recognition of the fund's exceptional performance and risk-adjusted returns.

Alternative Investments, encompassing real estate, private equity, and structured products, continues to broaden its suite of offerings, delivering enhanced value to clients. Over the year, the team distributed USD58.1mn to investors while actively evaluating new opportunities to expand and diversify its investment portfolio.

The team expanded its real estate portfolio by venturing into private debt investments in real estate projects, marking a strategic entry into a new asset class. Additionally, it played a key advisory role in a USD94.7mn Sharia-compliant junior funding for the development of a premier Class A office and retail property in Chicago's Fulton Market. Reinforcing its commitment to delivering value, the team also distributed USD52.4mn to real estate investors, an annualized cash yield of 5.5% on invested capital.

Furthermore, the team successfully launched its inaugural venture capital fund, The JEDI Fund, securing USD45mn from regional institutional and private investors.

Despite headwinds in regional capital markets and sustained high interest rates, 2024 has been another outstanding year for our Investment Banking business, underscoring our strong market position and expansive regional presence.

The Investment Banking team successfully executed 11 landmark transactions totaling USD 4.9 billion

Over the year, the Investment Banking team successfully executed 11 landmark transactions totaling USD 4.9 billion, reinforcing our leadership in capital markets. These included nine bond and sukuk issuances for financial institutions and corporates across Kuwait, Saudi Arabia, the UAE, and Bahrain, reflecting our deep expertise in debt capital markets. Additionally, we led the largest mandatory tender offer in Kuwait's insurance sector and managed the Initial Public Offering of a sovereign-owned oil company in Oman, further solidifying our track record in M&A and equity capital markets.

Network expansion and business growth remain central to the Company's strategy and its commitment to expanding in key financial and business hubs. During 2024, Kamco Invest bolstered its global presence and provided enhanced value and comprehensive turnkey services to clients and investors, further strengthening the contribution to fee income. Kamco Invest – Saudi partnered with Flexam Invest to introduce European sharia compliant leasing opportunities to regional investors while contributing to a sustainable future.

The company's brokerage arm, First Securities Brokerage Company, continued to expand its client base by leveraging its online trading platforms. It experienced growth in market share and contributed to Kamco Invest's overall income.

The Investment Strategy & Research team delivered exceptional performance throughout the year, further strengthening the company's position as a leading research provider in Kuwait and the region. Their swift-to-market approach enabled investors to make timely, well-informed decisions across the financial landscape. The team produced a diverse range of research reports covering multiple sectors and offering multi-asset strategies backed by fundamental, technical, and economic analysis. These insights gained significant recognition from regional and international business media and were widely accessible across financial platforms. As market dynamics continue to evolve, the team remains committed to enhancing their research offerings to meet the shifting needs of the regional investment community.

Kamco Invest continued to strengthen its commitment to Environmental, Social, and Governance (ESG) principles into its core operations In 2024, Kamco Invest continued to strengthen its commitment to Environmental, Social, and Governance (ESG) principles into its core operations, reflecting a longstanding commitment to sustainable and responsible growth. This year, we prioritized employee health and well-being, sustainability-driven partnerships, youth empowerment through training, and community engagement in sports.

We commenced the year by developing our sustainable finance solutions through strategic partnerships that align with our long-term vision. We also played an active role in shaping industry dialogue by hosting several investment conferences and discussions, further contributing to knowledge-sharing within the financial sector.

Social responsibility remained a core focus, with initiatives aimed at promoting health awareness and community engagement. We launched the "Invest in Your Health" campaign during Breast Cancer Awareness Month, emphasizing the importance of preventive care by collaborating with Kuwait Hospital to provide employees and their families with free mammograms. Additionally, we organized a blood donation drive alongside Kuwait Projects Company (Holding) ("KIPCO") and our sister companies, fostering group-wide collaboration to maximize impact and support community health initiatives.

We continued our investment in sports as a means of strengthening community engagement and well-being through our participation in sports tournaments.

Recognizing the importance of nurturing future leaders, we expanded our internship program, welcoming 45 interns, a 100% increase compared to 2023, with almost half of them being females and the majority being Kuwaitis. Training played an integral role in youth empowerment as we continued collaborating with leading educational institutions such as the American University of Kuwait (AUK) and the Gulf University of Science and Technology (GUST), providing students with valuable insights into global markets and finance through specialized lectures and seminars to help shape future industry leaders.

To reinforce transparency, accountability, and progress tracking, we published our sustainability report for the third consecutive year, reflecting our ESG commitment and progress. As we continue to evolve, we are continuously advancing our ESG initiatives, mechanisms and metrics to refine the existing business model into one that is increasingly financially responsible and extends to every aspect of our daily operations.

As part of our strategic technology transformation, we engaged consultants in 2024 to identify systems that would modernize our technology infrastructure and enhance operational efficiency. Throughout the year, we conducted a comprehensive evaluation of multiple vendors and solutions to determine the best fit for our organization's needs. By the end of 2024, we have selected the technology partners, and contract negotiations were in progress to finalize the implementation of selected systems.

Our new Core Investment Management Systems will provide a comprehensive, scalable, and automated platform, ensuring seamless trade and investment management across all asset classes. By leveraging advanced automation and Straight-Through Processing, we will enhance operational efficiency, reduce manual efforts, minimize risks, and improve execution speed and accuracy. This transformation will also strengthen resilience, security, and regulatory compliance while enabling seamless integration with emerging technologies. With enhanced technology capabilities, we are committed to delivering world-class client service, fostering stakeholder confidence, and ensuring sustainable growth.

The year witnessed the launch of our all-new Kamco Invest App, featuring enhanced performance and a user-friendly interface, along with a robust infrastructure designed to support future innovations. In addition, we introduced our new web client portal, which offers clients seamless access to their accounts and portfolios. Both the app and web portal are equipped with advanced Al-powered features, further enhancing the user experience and enabling clients to manage their investments with ease and confidence.

These digital platforms are central to Kamco Invest's broader digital transformation strategy, which leverages cutting-edge technologies to provide clients with an interactive, seamless, and efficient online experience. As part of our ongoing commitment to innovation, we continue to upgrade these platforms, ensuring clients can effortlessly access, manage, and grow their portfolios. This approach reflects our dedication to simplifying the investment journey by providing intuitive tools that make investing more accessible and efficient. Alongside this, we maintain our focus on technological progress, continually digitizing our services to enhance operational efficiency and deliver exceptional client experience.

The successes of 2024 were driven by the collective dedication and hard work of our talented team. In recognition of this, management extends its sincere gratitude to the Board of Directors for their exceptional leadership and strategic guidance throughout the year. We also commend our employees for their relentless commitment and contributions, which remain the foundation of our continued growth.

Furthermore, we extend our heartfelt appreciation to our clients, shareholders, and financiers for their trust and confidence in Kamco Invest. Their support fuels our drive to continuously enhance value and deliver excellence across all aspects of our business. Lastly, we acknowledge the invaluable role of market regulators, government officials, and organizations in Kuwait, whose collaboration and support have been instrumental in our accomplishments. We look forward to building on these strong relationships as we continue our journey of growth and innovation.

Faisal Mansour Sarkhou Chief Executive Officer

MARKET HIGHLIGHTS

Global equity markets witnessed a broad-based positive performance during 2024 resulting in healthy gains for the second consecutive year. The surge reflected double-digit gains in key markets like the US, Germany, Japan and Hong Kong that were offset by a decline in some of the key emerging market economies including Brazil, Mexico and South Korea. Asian markets, including India and China, managed to report mid-single digit gains during the year, in line with the performance of the aggregate European index.

The performance during the year was marked by several key events globally and in the Middle East region, that affected the performance of GCC markets. These included the war on Gaza followed by Lebanon as well as the sudden change in power in Syria. The attacks in the Red Sea also had a significant impact on sentiments towards the region. At the global level, the war continued between Russia and Ukraine resulting in sanctions on Russia. Also, the expectations and speculations related to inflation and interest rates affected the trend in the global financial markets, resulting in steep volatility in almost all asset classes including bonds, equity, gold and real estate. Meanwhile, the sluggish growth in the eurozone impacted the performance of markets in the region, while China also battled slowing economy and domestic demand, although the country announced several measures that supported markets towards the end of the year.

The MSCI World index was up by 17.0% during the year after a rally until November-2024 was disrupted due to the change in expectations for interest rate hikes in 2025. Nevertheless, the two-year consecutive performance of the index was 42.5%, the highest in 20 years since 2004. The index reached a record high at the start of December-2024 but witnessed consecutive declines during the rest of the month led by uncertainty related to the interest rate path and the incoming new government in the US. Data on monthly trade flows from IIF showed an increase in flows favoring Emerging Markets that reached USD 265.5 Bn until November-2024 as compared to USD 212.8 Bn during 2023. However, bulk of these funds favored emerging market debt investments that attracted USD 250.1 Bn until November-2024 vs. USD 163.5 Bn in 2023.

GCC once again underperforms global rally

GCC equity markets once again witnessed one of the smallest equity market gains globally during 2024. The aggregate MSCI GCC index reported a gain of 0.7% during the year following mixed performance at the country level. At the exchange level, Dubai was once again the best performing market in the region with a

strong double-digit gain of 27.1% followed by Kuwait and Oman with gains of 8.0% and 1.4%, respectively. Saudi Arabia and Bahrain also witnessed marginal gains of 0.6% and 0.7%, respectively, while Qatar and Abu Dhabi benchmarks declined by 2.4% and 1.7%, respectively. At the sector level, the performance was mixed with seven GCC sectors in the red and ten in the green. Real Estate was the best performing index in the GCC with a gain of 35.9%, especially after the 62.3% gain in shares of Emaar Properties, followed by Utilities and Insurance with gains of 22.1% and 20.6%, respectively. On the decliner's side, Food & Drug Retailing witnessed the biggest decline of 9.4% followed by Materials and Healthcare indices with declines of 9.3% and 4.2%, respectively.

The underperformance of the GCC equity markets vs. global indices mainly reflected region-specific factors coupled with global developments like interest rates and inflation. This included the war on Gaza, Lebanon, the change of guard in Syria and the Red Sea attacks that affected global flow of goods and key commodities. Nevertheless, key indicators in the region remained steady with growth in the non-oil sector across the region with a strong project pipeline of USD 3.5 Trillion. In terms of trading activity, foreign investors were net buyers of GCC stocks during the year as against net sellers in most other global emerging markets.

The trend in the broader GCC index showed volatile performance during the year with consistent declines during March-May-2024 that sank the index to the lowest level in more than six months with a YTD-2024 decline of 8.3% towards the end of May-2024. Seasonal selling pressure, a slide in global markets due to sticky inflation and lower crude oil prices were some of the key reasons for the decline. The index witnessed consistent recovery during the next four months resulting in a 5.6% gain in Q3-2024 but failed to sustain the rally by Q4-2024 that witnessed a marginal gain of 1.0%. At the individual market level, a decline in large-cap stocks affected the performance of Saudi Arabia and Abu Dhabi as seen from a decline in shares of five out of the top ten stocks in the region by market cap, including 15.0% decline in shares of Saudi Aramco during 2024.

In terms of IPOs, GCC equity markets continued to witness healthy primary market activity during 2024 with steady growth in IPO volumes and proceeds during the year. GCC exchanges witnessed a total of 53 IPOs during 2024 with the bulk of the companies listing in Saudi Arabia. This was the highest number of IPOs in the region and a healthy growth from 46 IPOs in 2023. The growth came despite marginal growth in the aggregate GCC index during 2024 for the second consecutive year as the performance was affected by several external factors including geopolitical issues, decline in oil price

and elevated interest rates. In terms of proceeds, GCC issuers raised USD 12.9 Bn during the year, a 19.8% gain as compared to the proceeds of USD 10.8 Bn in 2023 and the second highest proceeds over the last five years, based on data from Bloomberg and stock exchanges. The increase in proceeds came despite issuance numbers being driven by smaller-ticket IPOs. In terms of performance post listing, the bulk of the companies reported gains by the end of the year. As per data as of end of year, 31 companies showed gain in share price since listing while 21 posted declines. Nevertheless, the performance of companies post listing was also affected by the prevailing issues in the region. Gainers, on the other hand, reflected niche offerings in the region including in sectors like Software and Services, Healthcare, and Utilities with solid business fundamentals with future growth and attractive dividend yields. Moreover, the list of gainers mainly included private issuers as against companies that were privatized by the government as seen over the last few years.

In the fixed income market, aggregate bonds issued in the GCC reached a record high and was over USD 100 Bn for the first time on record at USD 103.4 Bn during 2024 as compared to USD 60.5 Bn during 2023. Corporates outpaced GCC governments with total bond issuances of USD 70.1 Bn registering a growth of 74.0% vs. 2023 while issuances from governments in the region reached USD 33.3 Bn with an equally strong y-o-y growth of 65.0%. At the country level, UAE remained the biggest bond issuer in the GCC and the MENA region with total issuances of USD 49.7 Bn during 2024 as compared to USD 31.2 Bn last year followed by Saudi Arabia and Qatar with aggregate issuances of USD 30.8 Bn and USD 16.8 Bn, respectively. In terms of the type of issuers in the GCC, both government and corporates in the region registered higher y-o-y bond issuances in 2024. Total sovereign bond issuances in the GCC stood at USD 33.3 Bn in 2024 as compared to USD 20.2 Bn in 2023. On the other hand, GCC corporates recorded issuances of USD 70.1 Bn in 2024 vs. USD 40.3 Bn in 2023. In terms of sukuk issuances, GCC issuances stood at a record high of USD 82.1 Bn in 2024 as compared to USD 56.1 Bn in 2023. Higher sukuk issuances by Saudi Arabia and Qatar supported the growth in aggregate sukuk issuances in the GCC in 2024. Saudi Arabia was the top global sukuk issuer during the year for the fifth straight year with aggregate issuances reaching USD 54.9 Bn as compared to USD 37.0 Bn in 2023, registering a growth of USD 17.9 Bn or almost 50%. The growth came after two consecutive years of decline in sukuk issuances in the Kingdom during 2022 and 2023. The growth was mainly led by higher sukuk issuances from the government that almost doubled during the year to reach USD 34.1 Bn in 2024 vs. USD 17.9 Bn in 2023 while corporate sukuk issuances in the Kingdom showed a smaller increase of around 10% to reach USD 20.8 Bn in 2024 vs. USD 19.1 Bn in 2023.

Looking ahead...

Volatile financial markets continued in 2025 with the US market hitting another record high in February as economic data continued to show resilient growth. This also resulted in consistent gains in the USD that reached record levels during early January-2025 against a basket of currencies. However, the announcement of tariffs resulted in a severe pullback in the markets. This was mainly caused by worries related to the impact of the tariffs on imports in the US resulting in higher inflation along with ongoing efforts from the US government to cut costs by slashing federal workforce jobs. This was also evident in the recent data on inflation that showed elevated levels and is forecasted to show the impact of the tariffs in the future. Financial markets were also affected by the uncertainty over future interest rate path. The year started with expectations of one cut during the year and by February, consensus estimates showed no cuts by the end of the year. The most recent data showed that the slowdown in the US economy as tariffs are implemented will result in a rate cut during the first half of the year. This also caused a decline in treasury yields across maturities as investors sought the safety of fixed income assets. The yield on 10Y US treasury bonds traded at 4.24% during the second week of March-2025, a decline of more than 50 bps in two months. The consensus is currently expecting the US to cut rates soon if risks a slowdown in economic growth in the near term and this will likely keep pressure on US financial markets

Meanwhile, Europe and China are expected to see positive change in the near term with the announcements related to stimulus plans. In Europe, the interest rate is expected to be lowered by the ECB as wage growth decelerates. The massive stimulus plans announced by Germany is expected to help boost the sluggish economy and is also expected to have positive impact elsewhere in the region. In China, meanwhile, the government recently announced plans to raise the fiscal deficit limit and focus on a 5% economic growth by targeting a consumption led growth in the future. A desynchronized economic growth trend with likely slowdown in the US and an economic revival in Europe and China along with continued consumption growth in India is expected to have offsetting impact on the demand from crude oil. Moreover, OPEC+'s plan to start unwinding production cuts affected the prices that has now reached USD 70/b (Brent) and any news related to oversupply from member countries or an increase in supply from the US will further increase the pressure on global crude oil prices.

For the GCC region, real GDP growth depends largely on the pace of unwinding crude oil production cuts this year. As such, the broader regional economy is expected to see a growth of 3.8% this year followed by slightly higher growth of 4.0% next year. A resilient non-oil economy with continued healthy growth is expected to significantly support economic growth. This includes the healthy pipeline of projects that reached record levels last year and are expected to see similar trends in 2025. Inflation in the region is expected to remain at the target level of around 2.0% with proactive government policies. In terms of financial markets, a healthy pipeline of IPOs of around 50 companies expected to list in 2025 should help markets this year and in the near term. Equity markets in the region are also expected to be supported by continued strong earnings as economic growth in the region remains largely positive. EPS growth for a majority of the markets including Saudi Arabia, Kuwait and Abu Dhabi show a healthy growth over the next 12 months. Banks are expected to report positive earnings growth backed by elevated interest rates coupled with steady lending growth. The strong credit profile of GCC sovereigns coupled with significant potential in terms of investments in core sectors should be positive for the economy as well as for investors. In addition, the pegged nature of currencies for most of the economies and minimal pressure on the pegs provides stability and insulates from currency risks.

CORPORATE GOVERNANCE REPORT

Introduction

Kamco Invest's corporate governance framework aligns its activities with leading internal control practices, ethical standards and local legal & regulatory requirements. Kamco Invest's corporate governance philosophy is centered around trusteeship, transparency, empowerment, accountability, control, and ethical corporate citizenship. Kamco Invest believes that adhering to these principles leads to the creation of an appropriate culture, behaviors, and norms within the Company.

As part of the corporate governance framework, all members of the Board of Directors, Executive Management, and employees of Kamco Invest are committed to placing the interest of the Company, its shareholders, and other stakeholders at the forefront, without any bias, irrespective of the category, size, or interests of any sub-group.

Overview of Kamco Invest's Corporate Governance Framework

Kamco Invest firmly believes in the importance of adhering to principles and standards of sound governance. The Company is committed to adopting professional and ethical standards in business, ensuring transparency in disclosures, and announcing key information in a timely manner. Kamco Invest also places great emphasis on maintaining its reputation, and continually enhancing the confidence of its shareholders and stakeholders.

As part of Kamco Invest's commitment towards implementing the rules of corporate governance, Kamco Invest, has developed a governance system that synchronizes the Company's operations.

In undertaking its corporate governance practices, Kamco Invest has complied with the requirements of the Capital Markets Authority of Kuwait's Executive Bylaws pertaining Corporate Governance (Module 15).

This report summarizes the requirements and procedures implemented at Kamco Invest for applying the relevant corporate governance rules and regulations.

Rule I: Constructing a Balanced Board Composition

Board's Structure

The Board of Directors of Kamco Invest comprises five members, who are elected during the Company's General Assembly, held once every three years. These Board Members possess strong educational background, extensive professional experience, and comprehensive local and regional business knowledge.

The role of the Board is to govern the Company, whilst day-to-day management has been entrusted to the Company's Executive Management. Members of the Board of Directors exercise day-to-day their duties collectively & independently, devote enough time to their responsibilities, and work towards the interests of the Company and its shareholders.

Kamco Invest's Board Members

For the year ended 31 December 2024, the members and secretary of the Board of Directors were:

Member Name	Classification of the Member	Qualification and Work Experience	Date of Election / Appointment
Sheikh Talal Ali Abdullah Al Jaber Al Sabah (Chairman) Representing First North Africa Real Estate Company W.L.L	Non – Executive Director	Diploma in Applied Business Sciences - Majoring in Banking Services [More than 22 years of experience]	11 th April 2023
Sheikh Abdullah Nasser Sabah Al-Ahmad Al-Sabah (Vice Chairman) Representing United Gulf Bank B.S.C (C)	Non – Executive Director	BA – Business Administration [More than 18 years of experience]	11 th April 2023
Entisar Abdul Raheem Al-Suwaidi (Elected member)	Independent Director	BA – Accounting [More than 33 years of experience]	11 th April 2023
Sheikha Dana Nasser Sabah Al-Ahmad Al Sabah Representing AlDeyafa United Real Estate Co.	Non – Executive Director	BA – English Literature [More than 23 years of experience]	11 th April 2023
Masaud Mahmoud Jawhar Hayat Representing AlZad Real Estate Co.	Non – Executive Director	BA – Economics [More than 43 years of experience]	11 th April 2023
Farouq Al-Oumi Head of Human Resources	Secretary of the Board of Directors	BA - Management [More than 25 years of experience]	11 th April 2023

Summary of Board's Meetings in 2024

During 2024, the Board of Directors held 20 meetings. The below table summarizes the dates of each meeting and the attendance by each Board Member.

		Member Name & Designation				
		Sheikh Talal Ali Abdullah Al Jaber Al Sabah	Sheikh Abdullah Nasser Sabah Al-Ahmad Al-Sabah	Entisar Abdul Raheem Al- Suwaidi	Sheikha Dana Nasser Sabah Al- Ahmad Al-Sabah	Masaud Mahmoud Jawhar Hayat
S. No	Meeting Number & Date	Chairman	Vice Chairman	Board Director (Independent)	Board Director	Board Director
1	01/2024 25/1/2024	√	√	√	\checkmark	\checkmark
2	02/2024 31/1/2024	\checkmark	~	\checkmark	~	\checkmark
3	03/2024 14/2/2024	\checkmark	~	\checkmark	x	\checkmark
4	04/2024 15/2/2024	\checkmark	~	\checkmark	~	\checkmark
5	05/2024 28/2/2024	√	√	\checkmark	√	\checkmark
6	06/2024 07/3/2024	\checkmark	√	\checkmark	√	\checkmark
7	07/2024 28/3/2024	\checkmark	√	√	\checkmark	\checkmark
8	08/2024 22/4/2024	√	√	\checkmark	√	\checkmark
9	09/2024 09/5/2024	√	√	\checkmark	√	\checkmark
10	10/2024 16/5/2024	\checkmark	√	\checkmark	√	\checkmark
11	11/2024 03/6/2024	√	√	\checkmark	√	\checkmark
12	12/2024 15/7/2024	\checkmark	√	\checkmark	√	\checkmark
13	13/2024 08/8/2024	\checkmark	√	√	√	\checkmark
14	14/2024 14/8/2024	\checkmark	√	\checkmark	√	\checkmark
15	15/2024 09/10/2024	\checkmark	x	\checkmark	√	\checkmark
16	16/2024 28/10/2024	\checkmark	√	√	√	\checkmark
17	17/2024 07/11/2024	\checkmark	√	√	√	\checkmark
18	18/2024 02/12/2024	√	x	√	√	\checkmark
19	19/2024 12/12/2024	\checkmark	√	\checkmark	√	\checkmark
20	20/2024 24/12/2024	\checkmark	√	√	√	\checkmark

Registering, Coordinating and Archiving Board of Directors Minutes of Meetings

The Board of Directors maintains a register containing all meeting minutes and resolutions in sequential order.

The Board Secretary, appointed by the Board of Directors is responsible for preparing, soliciting approval on, and archiving Board's minutes of meetings, records, resolutions, and reports. The Board Secretary also advises the Board Members on the operational processes of the Board in line with the regulatory requirements, the Board Charter, and prevailing Board resolutions & decisions.

Independent Member's Acknowledgment

The Independent Member of the Board of Directors of Kamco Invest acknowledges meeting the independence criteria as set forth in Article (2-3) of Chapter 2 of Module 15 ("Corporate Governance") of the Executive Regulations of Law No. (7) of 2010 regarding the establishment of the Capital Markets Authority and Regulating Securities Activity and their amendments.

Rule II: Establishing Appropriate Roles and Responsibilities

The Board of Directors undertake the following roles and responsibilities:

- Adopt the Charter of the Board of Directors that gives the Board the authority to exercise its role and responsibilities in overseeing the Company.
- > Form specialized Board Committees with set authorities and responsibilities.
- > Establish Key Performance Indictors (KPIs) to evaluate the performance of the Board of Directors.
- > Establish KPIs to evaluate the performance of the Executive Management in accordance with the Company's objectives and strategy.
- > Approve the delegation of authority matrix which identifies the authorities of the Board of Directors vis-à-vis Executive Management.
- > Form specialized management committees with set authorities and responsibilities for overseeing regular business & risk aspects of the Company.
- Approve the Company's policies and charters to distribute authorities between the Board of Directors and Executive Management.
- > Develop a plan or policy for integrating sustainability factors in the Company's comprehensive strategy,

main work plans, and the risk assessment and management process, if required.

Details of the Board of Directors roles & responsibilities are captured in the Board Charter.

The roles & responsibilities of the Company's Executive Management are defined as follows:

- Execute the strategy of the Company, effectively & efficiently, in line with the strategic goals, objectives, budgets and plans approved by the Board of Directors.
- Manage the daily affairs of the Company in accordance with the policies, directives and resolutions of the Board of Directors or its Committees.
- > Ensure the Company's activities comply with applicable constitutional documents of the Company and laws & regulations of the State of Kuwait.
- Exercise their authorities to manage the Company's activities, in line with delegations of the Board of Directors.

Board of Director's Achievements for 2024

2024 was marked by several achievements by the Board of Directors, namely:

- Ensured full compliance with laws and regulations while staying updated on new requirements and developments
- Approved key policies to strengthen the Company's operational risk framework
- > Updated the organizational structure to enhance efficiency
- Approved procurement and implementation of a new core investment management system to improve operations and performance.

Board Committees

The Board has established specialized Committees to assist in performing key functions and responsibilities entrusted to the Board. The Board approves the charters governing the work of these Committees, specifying the terms, authorities, functions, rights and responsibilities of the Committees and the methods through which the Committees are supervised by the Board. The Committees are formed pursuant to a resolution issued by the Board of Directors which appoints the members, specifies the Committee chairperson, and the time from when the Committee should start performing its functions. For the year ending 2024, Kamco Invest had institutionalized the following Board Committees:

a. Board Audit Committee

Committee Roles, Responsibilities and Achievements

The Committee assists the Board in providing oversight of the financial reporting process, the audit process, the system of internal controls and compliance with laws and regulations by:

- Reviewing periodical financial statements prior to submission to the Board of Directors, and providing the Board of Directors with opinions and recommendations concerning thereof.
- Recommending appointment, reappointment or replacement of the external auditors to the Board of Directors and specifying remuneration of the external auditors to the Board of Directors.
- Supervising the Internal Audit function in the Company, evaluating the extent of sufficiency of internal control conditions applied inside the Company and reviewing the results of the Internal Audit reports.
- > Reviewing and approving the Internal Audit plan.
- > Verifying the Company's compliance with related laws, policies, systems, and regulations.
- Reviewing remarks of the external auditors on the Company's financial statements and follow-up on the measures taken regarding such remarks.
- > Undertaking any other responsibilities as required under the relevant laws & regulations or as entrusted by the Board of Directors from time to time.

Formation Date and Duration

The Committee was constituted in April 2023 for the term of the Board of Directors.

Membership

For the year ending 2024, the Committee members were:

- > Entisar Abdul Raheem Al-Suwaidi (Chairperson)
- Sheikh Abdullah Nasser Sabah Al-Ahmad Al-Sabah (Member)

> Masaud Mahmoud Jawhar Hayat (**Member**) Ketan Kapoor was the secretary of the Committee

Meetings

The Committee met eight times in 2024

b. Board Risk Committee

Committee Roles, Responsibilities and Achievements The Committee oversees the Risk Management practices at the Company by:

- Preparing and reviewing the Risk Management strategies and policies, seeking approval from the Board on these matters and ensuring their proper implementation, commensurate with the size and nature of Company activities.
- > Ensuring availability and sufficiently of resources and systems for Risk Management.
- > Evaluating systems and mechanisms of identifying, measuring and monitoring various types of risks that may face the Company.
- Assisting the Board of Directors in identifying and evaluating the Company's acceptable risk level and ensuring that the Company does not exceed this level, once approved by the Board.
- Reviewing the organizational structure of Risk Management and providing recommendations in this regard to the Board.
- > Verifying independence of the Risk Management employees.
- > Ensuring that the Risk Management employees fully understand the risks the Company faces.
- > Preparing periodic reports about the nature of risks facing the Company and submitting such reports to the Board.
- Reviewing issues raised by the Board Audit Committee, which may affect Risk Management in the Company.
- > Undertaking any other responsibilities as required under the relevant laws & regulations or as entrusted by the Board of Directors from time to time.

Formation Date and Duration

The Committee was constituted in April 2023 for the term of the Board of Directors.

Membership

For the year ending 2024, the Committee members were:

- Sheikh Abdullah Nasser Sabah Al-Ahmad Al-Sabah (Chairperson)
- > Masaud Mahmoud Jawhar Hayat (Member)
- > Entisar Abdul Raheem Al-Suwaidi (Member)

Ketan Kapoor was the secretary of the Committee.

Meetings

The Committee met four times in 2024

c. Board Nomination and Remuneration Committee Committee Roles, Responsibilities and Achievements The Committee is responsible for assisting the Board of Directors in its responsibilities pertaining to nomination and remuneration of the members of the Board of Directors and Executive Management.

The Committee assists the Board in reviewing the level of competence of the members of the Board of Directors and Kamco Invest's Executive Management, setting the remuneration framework and ensuring its effectiveness in accordance with the approved remuneration policy. Additionally, the Committee is responsible for establishing a criteria for Board and Executive Management remuneration, and:

- Recommending nomination and re-nomination acceptance for members of Board of Directors and Executive Management members.
- Setting a policy for Board of Directors and Executive Management members' remunerations, along with annual review of the required proper skills needed for Board membership; in addition to receiving applications for executive positions as required, studying and revising these applications.
- Determining various remuneration categories to be provided for employees such as fixed, performancebased, equity-based and end of service remuneration categories.
- > Designing job description for Board Members.
- > Ensuring continued independence of Independent Board Members.
- Preparing a detailed annual report for all remunerations given to Board of Directors and Executive Management members.
- > Undertaking any other responsibilities as required under relevant laws & regulations or as entrusted by the Board of Directors from time to time.

Formation Date and Duration

The Committee was constituted in April 2023 for the term of the Board of Directors.

Membership

For the year ending 2024, the Committee members were:

- Sheikha Dana Nasser Sabah Al-Ahmad Al-Sabah (Chairperson)
- > Entisar Abdul Raheem Al-Suwaidi (Member)
- > Masaud Mahmoud Jawhar Hayat (**Member**)

Farouq Al Oumi was the secretary of the Committee

Meetings

The Committee met six times during 2024.

Mechanisms Enabling Board Members to Obtain Accurate and Timely Information and Data

The Company has effective mechanisms that enable the Board of Directors to obtain accurate and timely information, enabling them to perform and fulfil their duties and roles efficiently and sufficiently.

The secretaries of the Board and various Board Committees proactively ensure that the necessary information, reports, and analyses are made available to members of the Board and Board Committees in a timely, clear, and accurate manner. The Company has also developed the necessary IT infrastructure, which enables high quality, accurate and timely reporting.

Rule III: Recruiting Highly Qualified Candidates for the Board of Directors and Executive Management

Board Nomination and Remuneration Committee

The Board of Directors has formed a Board Nomination and Remuneration Committee, which is responsible for the nomination of members to the Board, Board Committees and Executive Management, in addition to setting policies, incentive schemes related to the Company, and to the Board of Directors and Executive Management remuneration.

Board of Directors' and Executive Management Remuneration

The overall strategy of Kamco Invest is set and approved by the Board of Directors and translated into KPIs. These KPI's are documented and communicated to ensure alignment of the management activities to the strategy applied by the Executive Management. These KPIs are monitored and reported to the Board on a regular basis. The remuneration is determined based on the achievement of KPIs, which include financial and non-financial criteria.

The remuneration policy at Kamco Invest aims to link remunerations and acceptable risk levels to attract qualified candidates to the Company and ensure transparency. A summary of this policy is presented as follows:

a. Board Members Remuneration

The Board Remuneration consists of four main components:

- Annual Board Membership Remuneration: Each Board Member will be entitled to an annual membership remuneration. The total amount for all Board Members combined should not exceed 10% of the net profit of the Company (post the deduction of depreciation, reserves, shareholders dividends not less than 5% of the Company's capital or any higher percentage as stipulated in the Company's Articles of Association).
- > Board Membership Seating Allowance: Board Members are entitled to a seating allowance for each Board of Directors meeting attended.
- > Committee Membership Seating Allowance: Board Committee Members are entitled to a seating allowance for each Board Committee meeting attended.
- Special Reward for the Independent Board Members: Independent Board Members may be exempted, as endorsed by the Board of Directors upon Board Nomination and Remuneration Committee recommendation.

The total Board Remuneration (comprising the Annual Remuneration, Board and Committees Seating Allowances, and the Special Reward) is ultimately approved by the Annual General Assembly of Shareholders, as endorsed by the Company's Board of Directors upon Board Nomination and Remuneration Committee.

The Company makes appropriate disclosures on Board of Directors remuneration as required under applicable laws/regulations.

b. Executive Management Remuneration Policy

Executive Management's remuneration, remuneration components, scales, and distribution of such remuneration are based on the Human Resources Committee's recommendations, and are approved by the Board Nomination and Remuneration Committee and the Board of Directors.

The Company operates a total reward philosophy considering two main components of financial remuneration, while ensuring that there is an appropriate balance between the two components:

- Fixed Remuneration: Fixed remuneration includes salaries, allowances and benefits set in Kamco Invest's salary and grading structure approved by the Company's Board of Directors and contractual agreements with employees.
- Variable Remuneration: Variable remuneration is designed to motivate and reward high performers within the organization. Variable remuneration awards are allocated to individuals depending upon individual, divisional and Company-wide performance using an individual performance assessment system. The variable remuneration is divided into annual cash bonus and long and/or short terms incentives when applicable.

c. Balance between Fixed and Variable Remuneration

The Company ensures that there is an appropriate balance between fixed and variable remuneration to allow for the possibility of reducing variable remuneration in the case of weak or adverse financial performance of the Company. The fixed and variable remuneration is reviewed and determined annually by the Board of Directors based on the Board Nomination and Remuneration Committee's recommendations.

Board of Directors Remuneration Details

The Board Nomination and Remuneration Committee has recommended that the Board of Directors receive KWD 100,000 as compensation for the financial year ended 31st December 2024.

This recommendation has been approved by the Board of Directors.

The proposal will be submitted by the Board of Directors to the Annual General Assembly of the Shareholders for the financial year ended 31st December 2024, for approval.

1. Board of Directors Remuneration Details					
Rewards & Benefits					
from Parent Company (Kamco Invest)					
> Number of Board Members	5				
> Fixed Rewards & Benefits (KWD)					
Health Insurance	-				
> Variable Rewards & Benefits (KWD)					
Annual Bonus	KD 100,000*				
Bonus for Committees	-				

Rewards & Benefits from Kamco	
Invest's Subsidiary Companies	
> Fixed Rewards & Benefits (KWD)	
Monthly Salaries (Total for the year)	-
Health Insurance	-
> Variable Rewards & Benefits (KWD)	
Annual Bonus	-
Bonus for Committees	-

2. Executive Management Remuneration Details **Rewards & Benefits** from Parent Company (Kamco Invest) > Number of Executive Positions 7 > Fixed Rewards & Benefits (KWD) KD 665,751 Monthly Salaries (Total for the year) Health Insurance KD16,193 Travel Allowances KD 59,820 Transport Allowance KD 27,200 End of Service & Holidays KD 218,782 Other Fixed Rewards & Benefits KD 161,944

> Variable Rewards & Benefits (KWD) Annual Bonus KD 642,738

Rewards & Benefits

from Kamco Invest's Subsidiary

Companies	
> Fixed Rewards & Benefits (KWD)	
Monthly Salaries (Total for the year)	-
Health Insurance	-
Annual Tickets	-
Housing Allowance	-
Transport Allowance	-
Children's Education Allowance	-
Allowance for attending Board meetings	KD 7,900
End of Service & Holidays	-
> Variable Rewards & Benefits (KWD)	
Annual Bonus	-

*Subject to AGM approval from the Company's shareholders.

** Three executives will benefit from these rewards & benefits.

Deviations From Remuneration Policy

No substantial deviations from the approved Remuneration Policy have been noted.

Rule IV: Safeguarding the Integrity of Financial Reporting

The Board of Directors acknowledges to the shareholders, its responsibility for the fair presentation of Kamco Invest's consolidated financial statements for the year ended 31st December 2024, and that they present all financial aspects of the Company, including data and operational results, and are prepared in accordance with the International Accounting Standards approved by the Capital Markets Authority of Kuwait.

Furthermore, the Executive Management acknowledges to the Board, its responsibility for the fair presentation of Kamco Invest's consolidated financial statements for the year ended 31st December 2024, and that these statements present all financial aspects of the Company accurately, including data and operational results, and are prepared in accordance with the International Accounting Standards approved by the Capital Markets Authority of Kuwait.

The Board of Directors have established a Board Audit Committee. The Committee members have educational qualifications and practical experience in the field of accounting and finance. There was no conflict between the recommendations of the Board Audit Committee and the decisions of the Board of Directors during the year 2024.

The External Auditor of the Company is fully independent from the Company, the Board, and the Board Audit Committee verifies their independence on an annual basis. Furthermore, the External Auditor does not provide any material services other than the services related to the Company's external audit function.

Rule V: Applying Sound Systems of Risk Management & Internal Audit

Risk Management Department

The Company's Board of Directors approved organizational structure institutionalizes a fully independent Risk Management Department, reporting to the Company's Board Risk Committee.

The Risk Management Department is granted full authority to perform its role without being granted financial powers. The Department has qualified employees with suitable professional competences and technical capabilities.

Board Risk Committee

The Board of Directors formed a Board Risk Committee that consists of three members, responsible for developing and monitoring Risk Management policies and procedures and assessing the risk profile of the Company.

Internal Controls Systems

The Company makes ongoing efforts to enhance its internal controls systems and while doing so, applies the "**Four Eyes Principles**" as follows:

- > Proper segregation of authorities between the Board and Executive Management, whilst ensuring appropriate checks and balance.
- > Segregation of duties to prevent conflicts of interest.
- > Maker-checker control and review.
- > Multi-layered approvals/authorizations.

Internal Audit Department

The Company's approved organization structure includes a fully independent Internal Audit Department, reporting directly to the Company's Board Audit Committee. The Head of the Internal Audit Department is appointed by the Board of Directors, based on the recommendation of the Board Audit Committee. The Board Audit Committee approves the Internal Audit Department's mandate, roles, and duties.

Rule VI: Promoting Code of Conduct and Ethical Standards

The Company has institutionalized a comprehensive Corporate Governance Policy that acts as a backbone of the Company's corporate governance framework. The Corporate Governance Policy acts as the Business Charter for the firm and includes extensive directives to address:

- Related Party Transactions Mechanisms for various internal departments to highlight and appropriately manage transactions that may be undertaken by the Company with related parties.
- > Code of Conduct and Ethics Emphasizing confidentiality of information, appropriate care of Kamco Invest's assets, financial responsibility and compliance with applicable laws & regulations. These

directives establish the framework of acceptable behavior at Kamco Invest. The Company reiterates its commitment to the Code of Ethics and Conduct. Any breach of the Code of Ethics and Conduct is dealt with severely resulting in immediate disciplinary action.

- Insider Information Management Kamco Invest prohibits the unauthorized disclosure of sensitive/ material information acquired in the normal course of business and the misuse of such information in activities detrimental to the interests of the Company and integrity of capital markets.
- > Whistle Blowing Establishing mechanisms for stakeholders to highlight any potential or alleged wrongdoings, breaches of Corporate Governance Policy, financial crimes, fraud, theft, harassment etc. The mechanisms afford full protection from any retaliation and full confidentiality of all whistleblowers.
- Conflicts of Interest To ensure that conflicts of interest emanating from Kamco Invest's operations are appropriately identified, discussed, resolved & disclosed. This policy has set the mechanisms to mitigate situations constituting conflicts of interest within Kamco Invest and its subsidiaries and affiliates as to ensure that all conflicts of interest are dealt with and addressed expeditiously.
- Chinese Walls To ensure segregation of information being generated from various business units of Kamco Invest and to minimize risks of misusing such information.

The Corporate Governance Policy is circulated to all employees of Kamco Invest. Any breaches of the Corporate Governance Policy merit strictest of actions under the Company's Human Resources Policies and the Kuwait Labor Law, including but not limited to termination and legal action.

Rule VII: Ensuring Timely and High-Quality Disclosures & Transparency

Mechanism of Disclosure and Transparency

The Company has adopted policies and procedures pertaining to "Disclosure and Transparency", which details disclosure requirements, guidelines, and responsibilities (including financial, non-financial and regulatory disclosures). The policy requires the application of disclosure practices to ensure disclosure of the Company's material information, in a fair and professional manner and to provide accurate information in a timely manner for the benefit of internal and external stakeholders in compliance with CMA regulations. During 2024, Kamco Invest has made appropriate regulatory disclosures in a timely manner on Boursa Kuwait website and the Company's official website. The Company aims to balance the legitimate interests of stakeholders through consistent and enhanced performance.

The Company maintains a special register related to all the Board of Directors and Executive Management's disclosures. This register is available to be reviewed by all the Company's shareholders, and is reviewed and updated periodically.

Investors Relations Unit

The Company has incorporated an independent Investor Relations Unit, which is responsible for providing accurate and timely data and reports to investors. There is a dedicated section on the Company's website for Investor Relations, which also contains the contact information for the Unit.

Development of Information Technology Infrastructure in the Disclosure Process

The Company works continuously on developing and updating its information technology infrastructure, to effectively communicate with shareholders, investors, and stakeholders. The Company updates its website regularly with material information for clients, investors, and other stakeholders. Additionally, the Company's website has a dedicated section for corporate governance, where all governance related information and data that shareholders and potential investors might need, is available.

Rule VIII: Respecting the Rights of Shareholders

The Company's governance system ensures that all shareholders are treated fairly and equally. It protects shareholder rights and prevents the misuse of their capital. Furthermore, the Company's Articles of Association include procedures and controls to ensure fairness and equality amongst all shareholders.

In addition, the Company has a policy that guarantees the shareholders ability to exercise their rights, which include:

- Recording the shares held by the shareholders and shareholding percentage in the Company records.
- > Transacting in the Company's shares, including registration and transfer of ownership.
- > Receiving dividends on shares held.
- > Obtaining residual claims in the Company's assets in case of liquidation.
- Having access to data and information of the Company's activities and operational investment strategies regularly and easily.
- > Participating in the shareholders' assembly meetings and voting on the resolutions thereof.
- > Electing members of Board of Directors.
- > Following up on performance of the Company, in general, and the Board of Directors, in particular.
- Holding the Company's Board of Directors and/or the Executive Management accountable.

The Company has created a special register at the Kuwait Clearing Company (Clearing Agency), where shareholders names, nationalities and the number of shares held by them are recorded. Furthermore, the Investor Relations Unit maintains a copy of the Shareholders' Register. The Shareholders can review this register and verify that their data is maintained confidentially. The Investor Relations Unit oversees responding to queries of the Shareholders.

Mechanism of Participation in the Shareholders General Assembly

The Shareholders' General Assembly is held upon the call of the Board of Directors. The invitations are published in local newspapers, the Boursa Kuwait website, and the Company's website including meeting type, agenda items, location (physical or virtual) in addition to date and time.

The Investor Relations Unit and the Board Secretary follow up with Kuwait Clearing Company and key shareholders to ensure quorum is met. The agenda, Board of Directors reports and financial statements are prepared and made available to Shareholders.

Shareholders can participate in the General Assemblies and discuss all issues listed in the agenda, raise inquiries, and pose questions to the Board Members and the External Auditor.

Mechanism of Voting in the Shareholders General Assembly

The Company allows shareholders to exercise the right of voting in person or by proxy, without placing any obstacles that would prevent such voting. This can be fulfilled either through personal attendance or via the electronic system available at the Kuwait Clearing Company.

Rule IX: Recognizing the Roles of Stakeholders

Kamco Invest acknowledges stakeholder rights and promotes cooperation between the Company and stakeholders in various areas. Moreover, stakeholder contributions represent a crucial resource for building the Company's competitiveness, and for supporting its performance.

The Company's Corporate Governance Policy has captured the rules and procedures that ensure acknowledgment and protection of the stakeholders' rights, such as but not limited to:

- > Ensuring that dealing between the Company and its stakeholders is conducted without any discrimination or preferential conditions.
- > Articulating procedures to be followed in case any party breaches the obligations thereof articulated.
- > Compensating stakeholders if the rights set out in the agreements with the stakeholders are breached.
- Reporting any actual/alleged breaches or improper practices of the Company through pre-defined channels.
- > Encouraging the Company to establish good relations with the clients & service providers and maintaining confidentiality of information of various parties.
- Encouraging redressal of complaints or disputes, which may arise between the Company and any stakeholder.
- > Abiding by the instructions of the Company's regulators.

Encouraging stakeholders to participate in following up with the Company's various activities

The Company allows stakeholders to access information and data related to the activities related to them in a timely and regular manner. Furthermore, the Company publishes all announcements on its website and press releases of important events and information on a regular basis and when needed. The Company has also set mechanisms and channels, per the client complaints policies & procedures and whistleblowing policies & procedures, which allow stakeholders to communicate any grievances or report unfair, improper, unethical, or illegal practices.

Rule X: Encouraging and Enhancing Performance

The Company has developed several mechanisms that allow Board Members and Executive Management to attend different training programs and workshops. The training programs and workshops are related to the Company's activities and to the Board Members role, to develop their skills and experience in a manner that would help them perform their duties effectively.

During the year, the Company's Board Members and Executive Management Members attended training programs and workshops related to different topics, such as:

- 1. Anti-Money Laundering & Counter Terrorism Financing
- 2. Role of the Director and the Board
- 3. Strategies for leadership
- 4.Leadership Strategy Session by Franklin Covey
- 5. SuperReturn CFO/COO 2024
- 6. Kuwait FATF Mutual Evaluation

In addition to the above training programs and workshops, the Board Members and Executive management were duly apprised of the updates to applicable regulations.

The Board has established Key Performance Indicators (KPIs) and assessment criteria for the management, individual Board members, Board Committees and the Board collectively. These measures are designed to enhance overall performance effectiveness and to ensure the successful execution of the company's strategic objectives. The KPIs and evaluation criteria are reviewed periodically to ensure their continued relevance in light of evolving circumstances and to support ongoing improvement in the performance of all relevant stakeholders.

The Board of Directors of the Company works continuously on ensuring the importance of value creation with the employees of the Company by enforcing mechanisms that achieve the Company's strategic goals, improve performance, ensure adherence to laws and regulations, and enhance corporate governance. These mechanisms include but are not limited to:

- Setting annual budget and long-range plan for the Company, coupled with regular review of the Company's performance against the set targets and budgets.
- Ensuring proper and clear distribution of authorities amongst management, management committees, Board Committees, and the Board of Directors.
- > Institutionalizing appropriate mechanisms for internal governance.
- Institutionalizing appropriate policies related to compliance, anti-money laundering & countering terrorism financing, etc.
- > Offering an engaging and satisfying work environment.
- Institutionalizing appropriate corporate governance policies, procedures & practices.
- > Availing technically proficient leadership team.

To facilitate the value creation in the Company and effectively manage and enhance performance in a risk cognizant manner, the Board of Directors has instituted several management committees that comprise the Company's senior management personnel.

These management committees ensure effective execution of various strategic, business, operational and risk-based mandates. A summary of these committees is given below:

Business Excellence & Strategic Transformation Committee

The committee provides strategic oversight to the performance of the Company and facilities cooperation among various business units. The committee reviews all new products/services/transactions offered by Kamco Invest prior to launch, among other matters.

Asset, Liability and Capital Management Committee

The committee provides oversight to the management of Kamco Invest's balance sheet and capitalization.

HR Committee

The committee provides general oversight of Kamco Invest's compensation structure including long term rewards and benefits programs, to review and provide guidance on Kamco Invest's human resources programs, workforce programs, talent review and leadership development and best place to work initiatives. The outcomes of the committee's activities are presented to the Board Nomination and Remuneration Committee and/or Board of Directors for approval, as required under applicable regulations.

Credit Committee

The committee exercises due care, diligence, skill, and oversight towards Credit Risk Management in the loan portfolio of Kamco Invest, within Board approved authorities.

Provisions Committee

This committee approves provisions on the individual loan accounts, and on an omnibus basis on the loan portfolio to ensure accurate reflection of recoverability.

Technology Oversight Committee

This committee oversees the Company's technology strategy and initiatives, oversee significant investments in support of such strategy alongside associated operational considerations, operational risks, information, and cybersecurity risks.

Rule XI: Focusing on the Importance of Corporate Social Responsibility (CSR)

Kamco Invest is committed to a clear social responsibility policy aimed at balancing its economic and business objectives with its responsibilities toward society and the environment. This policy focuses on actively contributing to sustainable development by supporting social, educational, and environmental initiatives, and by strengthening partnerships with the local community.

At Kamco Invest, sustainability and corporate social responsibility (CSR) remain integral to the Company's operations. In 2024, Kamco Invest continued to embed Environmental, Social, and Governance (ESG) principles into the Company's business, prioritizing employee well-being, youth empowerment, community health, and industry engagement.

As part of Kamco Invest's ongoing commitment to health awareness, the Company launched the "Invest in Your Health" campaign during Breast Cancer Awareness Month, providing free mammograms in collaboration with Kuwait Hospital. Additionally, Kamco Invest organized a blood donation drive with KIPCO and its sister companies, reinforcing Kamco Invest's dedication to community well-being.

Kamco Invest's investment in youth development expanded significantly, doubling the Company's internship program intake to 45 interns, with nearly half being female and a substantial number Kuwaiti nationals. Through partnerships with leading educational institutions such as the American University of Kuwait (AUK) and the Gulf University for Science and Technology (GUST), Kamco Invest has provided specialized financial training to equip future industry leaders with practical insights.

Kamco Invest partnered with CFA Society Kuwait to host the 14th Charter Award Ceremony, recognizing CFA charter holders and reinforcing the Company's commitment to fostering expertise, ethical leadership, and global best practices in investment management. This initiative highlights the importance of continuous professional development within the industry.

Kamco Invest also enhanced community engagement through sports, participating in various tournaments that promote teamwork and well-being.

To reinforce transparency and accountability, Kamco Invest published its third annual sustainability report, showcasing the Company' ESG progress and continuous improvements.

As Kamco Invest advances its sustainability journey, the Company remains committed to refining its business model to drive long-term value for all stakeholders.

ACKNOWLEDGMENT BY THE INDEPENDENT BOARD MEMBER

I, the undersigned, as an independent member of the Board of Directors of Kamco Investment Company K.S.C. (Public) ("Kamco Invest" or the "Company"), declare that I have the independence as stated in Article (2-3) of Chapter Two of Module Fifteen ("Corporate Governance") of the Executive Regulations of Law No. (7) of 2010 regarding the establishment of the Capital Markets Authority and the regulation of securities activity, and their amendments.

Accordingly, I acknowledge that:

- > I do not own 5% or more of the shares of Kamco Invest
- > I'm neither a first-degree relative to any of the Company's Board of Directors, the executive management of the Company or any of its group companies, nor to other key stakeholders.
- > I do not hold the position of a non-independent board member in any Company of its group.
- > I am neither employed by the Company, any company of its group nor by any of its stakeholders.
- > I am not employed by legal persons who own controlling stakes in the Company.
- > I have the qualifications, experience and technical skills that are commensurate with the Company's activity.

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Entisar Abdul Raheem Al-Suwaidi

FINANCIAL STATEMENTS

EY FEES FOR CONSOLIDATED GROUP

		2024	2023
1	Audit of the Financial Statements	69,671	66,288
2	Other assurance services	3,000	6,708
3	Non-audit services	60,970	11,672
	TOTAL	133,641	84,668

The Audit Committee has considered the non-audit services provided by EY and is satisfied that the services and the level of fees are compatible with maintaining auditor independence. All services are approved by the audit committee in accordance with the approved policies and procedures. EY also have specific internal processes and policies in place to ensure auditors independence.

- > Audit of the Financial Statements relates to the audit and review of the statutory financials reporting of Group and any of its controlled entities.
- > Other assurance services are related to engagements required under prudential standards and other legislative or regulatory requirements.
- > Non-audit services include agreed-upon procedures, taxation advice and tax compliance service.





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INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF KAMCO INVESTMENT COMPANY K.S.C.P.

Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the consolidated financial statements of Kamco Investment Company K.S.C.P. (the "Company") and subsidiaries (collectively the "Group"), which comprise the consolidated statement of financial position as at 31 December 2024, and the consolidated statement of income, consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flow for the year then ended, and notes to the consolidated financial statements, including material accounting policy information.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at 31 December 2024, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with IFRS Accounting Standards, as adopted by the Central Bank of Kuwait for use by the State of Kuwait.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)* (IESBA Code), and we have fulfilled our other ethical responsibilities in accordance with the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current year. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.



Report on the Audit of the Consolidated Financial Statements (continued)

Key Audit Matters (continued)

We have fulfilled the responsibilities described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the consolidated financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis of our audit opinion on the accompanying consolidated financial statements.

a) Valuation of investment securities

The Group's policies on valuation of investments securities are presented in Note 3 and investment securities are disclosed in Note 23 to the consolidated financial statements which comprise of financial assets at fair value through profit or loss and financial assets at fair value through other comprehensive income.

The valuation of the Group's investment securities involves the exercise of judgment by management and the use of assumptions and estimates, most predominantly for the instruments classified under level 2 and level 3. Key judgments applied by management in valuation of the Group's investment securities carried at fair value include determination of price to book and price to earnings multiples from comparable companies, identification of recent sales transactions, calculated net asset value (NAV) and application of illiquidity discounts in certain cases. Due to these estimations, this is considered a key audit matter.

As part of our audit procedures, we have tested the level 1 fair valuations by comparing the fair values applied by the Group with publicly available market data. For level 2 and 3 valuations we evaluated the models and the assumptions used by management and tested the source data used in the valuations, to the extent possible, to independent sources and externally available market data to evaluate the data's relevance, completeness and accuracy. We further assessed that the main assumptions and related uncertainties are appropriately reflected in the disclosure in Note 23 of the consolidated financial statements.



Report on the Audit of the Consolidated Financial Statements (continued)

Key Audit Matters (continued)

b) Impact of IFRS 10 on the Group's ownership in funds

The Group has direct investments in various funds which are managed by the Group in the capacity of a Fund manager. The complexity of structure, servicing and ownership in these funds requires the Group to continuously determine control under IFRS 10. This impact assessment is critical for the overall accounting and presentation of Group's consolidated financial statements therefore we considered this to be a key audit matter.

The Group's policy on control assessment over its managed funds is given in the accounting policies section of the consolidated financial statements.

Our audit procedures included, amongst others, assessment of Group's policies and procedures in identifying the control over investees. We have challenged the Group's assessment of control over the funds managed by the Group and considered the guidance included in IFRS 10. We evaluated the power of the Group through reviewing the contractual and legal agreements including articles and memorandum of incorporation of these funds. We also compared the right to variable returns of the Group from these funds by the industry average. Furthermore, we considered the right of other unitholders for the removal of the Group as Fund manager and also the ability of the Group to use its powers over these funds.

Other information included in the Group's 2024 Annual Report

Management is responsible for the other information. Other information consists of the information included in the Group's 2024 Annual Report, other than the consolidated financial statements and our auditor's report thereon. We obtained the report of the Company's Board of Directors, prior to the date of our auditor's report, and we expect to obtain the remaining sections of the Annual Report after the date of our auditor's report.

Our opinion on the consolidated financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



Report on the Audit of the Consolidated Financial Statements (continued)

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRS Accounting Standards as adopted by the Central Bank of Kuwait for use by the State of Kuwait and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those Charged with Governance are responsible for overseeing the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- ► Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- ▶ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



Report on the Audit of the Consolidated Financial Statements (continued)

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements (continued)

- ► Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- ► Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis for forming an opinion on the consolidated financial statements. We are responsible for the direction, supervision and review of the audit work performed for the purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.



Report on Other Legal and Regulatory Requirements

Furthermore, in our opinion proper books of account have been kept by the Company and the consolidated financial statements, together with the contents of the report of the Company's Board of Directors relating to these consolidated financial statements, are in accordance therewith. We further report that we obtained all the information and explanations that we required for the purpose of our audit and that the consolidated financial statements incorporate all information that is required by the Companies Law No. 1 of 2016, as amended, and its executive regulations, as amended, that an inventory was duly carried out and that, to the best of our knowledge and belief, no violations of the Company's Memorandum of Incorporation and Articles of Association, as amended, or of the Company's Memorandum of Incorporation and Articles of Association, as amended, have occurred during the year ended 31 December 2024, that might have had a material effect on the business of the Company or on its financial position.

We further report that, during the course of our audit, we have not become aware of any violations of the provisions of Law No. 32 of 1968, as amended, concerning currency, the Central Bank of Kuwait and the organization of banking business, and its related regulations, or of the provisions of Law No. 7 of 2010 concerning establishment of Capital Markets Authority "CMA" and organization of security activity and its executive regulations, as amended, during the year ended 31 December 2024 that might have had a material effect on the business of the Company or on its financial position.

BADER A. AL-ABDULJADER LICENCE NO 207-A EY AL-AIBAN, AL-OSAIMI & PARTNERS

6 March 2025 Kuwait

CONSOLIDATED STATEMENT OF FINANCIAL POSITION As at 31 December 2024

	Notes	2024 KD	2023 KD
ASSETS Cash and cash equivalents Loans and advances Financial assets at fair value through profit or loss Financial assets at fair value through other comprehensive income Investment in associates Other assets Investment properties Property and equipment Intangible assets	5 6 23 23 7 8 23 9 10	31,652,279 1,761,710 32,386,129 10,748,139 23,749,825 12,061,692 12,567,470 2,097,698 2,803,848	26,480,979 4,757,485 38,973,574 6,390,725 22,432,557 12,749,341 12,313,527 1,462,000 3,284,467
TOTAL ASSETS		129,828,790	128,844,655
LIABILITIES AND EQUITY Liabilities Loans Other liabilities TOTAL LIABILITIES	11 12	46,400,000 18,135,860 64,535,860	48,750,000 15,492,205 64,242,205
Equity Share capital Share premium Statutory reserve Voluntary reserve Revaluation reserve Cumulative changes in fair values Foreign currency translation reserve Retained earnings	13 13 13 13	34,233,263 9,089,045 7,962,411 2,561,192 934,057 (6,116,069) 964,111 12,628,513	34,233,263 9,089,045 7,493,838 2,092,619 934,057 (6,707,611) 881,756 11,647,732
Equity attributable to equity holders of the Company		62,256,523 3,036,407	59,664,699 4,937,751
Non-controlling interests TOTAL EQUITY		65,292,930	64,602,450
TOTAL LIABILITIES AND EQUITY		129,828,790	128,844,655

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Abdullah Naser Sabah Al-Ahmad Al-Sabah Vice Chairman

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Faisal Mansour Sarkhou Chief Executive Officer

CONSOLIDATED STATEMENT OF INCOME For the year ended 31 December 2024

	Notes	2024 KD	2023 KD
INCOME Fee income Net gain on financial assets at fair value through profit or loss Share of results of associates Dividend income Interest income Foreign exchange (loss) gain	14 15 7	16,885,892 2,243,560 1,722,405 1,342,653 1,353,490 (29,758)	14,679,374 361,544 (469,020) 548,497 1,325,732 150,756
Net gain on fair valuation of investment properties Rental income Other income	16	250,858 959,281 657,606	311,662 931,538 150,114
		25,385,987	17,990,197
EXPENSES General and administrative expenses Finance costs	17	16,948,512 3,108,425	14,031,445 2,929,400
Provision for expected credit losses on financial assets Reversal of provision for expected credit losses on loans and advances, net	8	616,385 (23,091)	122,937 (14,722)
	0	20,650,231	17,069,060
PROFIT BEFORE TAXATION AND DIRECTORS' REMUNERATION Contribution to KFAS Zakat NLST Directors' remuneration		4,735,756 (42,088) (54,413) (136,435) (100,000)	921,137 (7,201) (11,860) (32,939)
PROFIT FOR THE YEAR		4,402,820	869,137
Attributable to: Equity holders of the Company Non-controlling interests		4,352,796 50,024 4,402,820	748,118 121,019 869,137
BASIC AND DILUTED EARNINGS PER SHARE – Attributable to equity holders of the Company	18	12.72 fils	2.19 fils

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME For the year ended 31 December 2024

	Note	2024 KD	2023 KD
Profit for the year		4,402,820	869,137
Other comprehensive income (loss) Items that are or may be reclassified to consolidated statement of income in subsequent periods: Foreign currency translation adjustments		85,840	35,995
Items that will not be reclassified to consolidated statement of income in subsequent periods:	-		(55.000)
Share of other comprehensive loss of associates Net loss on equity instruments at fair value through other	7	(8,575)	(57,396)
comprehensive income		(140,933)	(163,396)
		(149,508)	(220,792)
Total other comprehensive loss for the year		(63,668)	(184,797)
Total comprehensive income for the year		4,339,152	684,340
Attributable to:			
Equity holders of the Company		4,303,487	580,228
Non-controlling interests		35,665	104,112
		4,339,152	684,340

The attached notes 1 to 27 form part of these consolidated financial statements.

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Kamco Investment Company K.S.C.P. and Subsidiaries CONSOLIDATED STATEMENT OF CHANGES IN EQUITY For the year ended 31 December 2024

				Attributable to	equity holders	Attributable to equity holders of the Company					
	Share capital KD	Share premium KD	Statutory reserve KD	Voluntary reserve KD	Revaluation reserve KD	Cumulative changes in fair values KD	Foreign currency translation reserve KD	Retained earnings KD	Sub-total KD	Non- controlling interests KD	Total equity KD
As at 1 January 2024	34,233,263	9,089,045	7,493,838	2,092,619	934,057	(6,707,611)	881,756	11,647,732	59,664,699	4,937,751	64,602,450
Profit for the year Other comprehensive (loss) income	1 1				1 1	- (131,664)	- 82,355	4,352,796 -	4,352,796 (49,309)	50,024 (14,359)	4,402,820 (63,668)
Total comprehensive (loss) income for the year Transfer to reserves			- 468,573	- 468,573		(131,664) -	82,355 -	4,352,796 (937,146)	4,303,487	35,665 -	4,339,152
Transfer of loss on disposal of equity investments at FVOCI to retained earnings Ownerschip, changes in subsidiary without loss	·			·		723,206	·	(723,206)			
of control (Note 19)					·			-	-	(1, 598, 056)	(1,598,056)
Distribution to non-controlling interests								-	(- (338,953)	(338,953)
As at 31 December 2024	34,233,263	9,089,045	7,962,411	2,561,192	934,057	(6,116,069)	964,111	12,628,513	62,256,523	3,036,407	65,292,930

and Subsidiaries	
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K.S.C.P	
Kamco Investment Company	

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY For the year ended 31 December 2024

			,	Attributable to	equity holders	Attributable to equity holders of the Company					
	Share capital KD	Share premium KD	Statutory reserve KD	Voluntary reserve KD	Revaluation reserve KD	Cumulative changes in fair values KD	Foreign currency translation reserve KD	Retained earnings KD	Sub-total KD	Non- controlling interests KD	Total equity KD
As at 1 January 2023	34,233,263	9,089,045	7,413,826	2,012,607	934,057	(6,688,775)	852,462	14,661,312	62,507,797	3,555,935	66,063,732
Profit for the year Other comprehensive (loss) income						- (197,184)	- 29,294	748,118 -	748,118 (167,890)	121,019 (16,907)	869,137 (184,797)
Total comprehensive (loss) income for the year	1	I	I	I	I	(197,184)	29,294	748,118	580,228	104,112	684,340
Transfer to reserves		ı	80,012	80,012	ı		ı	(160, 024)	ı	ı	
Italistict of 1058 off disposal of equity investments at FVOCI to retained earnings Ourmarchin changes in subsidiary truthout loss	ı	ı	ı	I	ı	178,348	I	(178,348)	I	ı	
Ownership changes in subsiding without ross of control (Note 19)	ı	ı	ı	I	ı	ı	ı	-	-	1,493,036	1,493,036
Dividends (Note 13) Distribution to non-controlling interests								(3,423,320) -	(3,423,320) -	- (215,332)	(3,423,320) (215,332)
As at 31 December 2023	34,233,263	9,089,045	7,493,838	2,092,619	934,057	(6,707,611)	881,756	11,647,732	59,664,699	4,937,751	64,602,450

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CONSOLIDATED STATEMENT OF CASH FLOWS For the year ended 31 December 2024

	Notes	2024 KD	2023 KD
OPERATING ACTIVITIES			
Profit for the year before taxation and directors' remuneration		4,735,756	921,137
Adjustments for:			
Unrealized gain on financial assets at fair value through			
profit or loss	15	(1,164,154)	(404,336)
Share of results of associates	7	(1,722,405)	469,020
Dividend income		(1,342,653)	(548,497)
Interest income		(1,353,490)	(1,325,732)
Foreign exchange loss (gain)		29,758	(150,756)
Net gain on fair valuation of investment properties		(250,858)	(311,662)
Finance costs		3,074,690	2,915,770
Interest on lease liabilities		33,735	13,630
Depreciation on property and equipment	9	140,604	94,001
Depreciation on right of use assets	9	164,958	78,342
Amortization	10	610,271	520,162
Provision for expected losses on financial assets	8	616,385	122,937
Reversal of provision for expected credit losses on		(22,001)	(14,500)
loans and advances, net	6	(23,091)	(14,722)
Provision for employees' end of service benefits		968,222	912,317
		4,517,728	3,291,611
Change in operating assets and liabilities:		2 0 4 4 9 5 5	54 450
Loans and advances		3,046,255	74,478
Financial assets at fair value through profit or loss		6,909,068	(9,684,171)
Other assets		(290,605)	(199,387)
Other liabilities		2,342,943	(2,765,624)
Cash from (used in) experisions		16 525 390	(0.282.002)
Cash from (used in) operations Dividend received		16,525,389 1,342,653	(9,283,093) 548,497
Employees' end of service benefits paid		(788,118)	(375,037)
Taxes paid		(33,439)	(247,298)
Taxes paid		(33,437)	(247,276)
Net cash flows from (used in) operating activities		17,046,485	(9,356,931)
INVESTING ACTIVITIES			
Purchase of financial assets at fair value through other comprehensive			
income		(5,057,601)	-
Proceeds from sale of financial assets at fair value through other		(-)))	
comprehensive income		970,165	169,109
Net movement in deposits		3,913,383	(1,794,236)
Purchase of property and equipment	9	(937,069)	(172,914)
Purchase of intangibles	10	(129,570)	(153,438)
Acquisition of investment in associate		(16,457,138)	(4,961,837)
Proceeds from disposal of investment in associate		17,280,978	3,720,282
Dividend/capital distribution received from investment in associates	7	382,298	198,317
Interest income received		1,333,803	1,358,877
Net cash flows from (used in) investing activities		1,299,249	(1,635,840)

CONSOLIDATED STATEMENT OF CASH FLOWS For the year ended 31 December 2024

	Notes	2024 KD	2023 KD
FINANCING ACTIVITIES			
Loans availed		116,400,000	44,000,000
Loans repaid		(118,750,000)	(250,000)
Settlement of bond		-	(40,000,000)
Dividend paid to equity holders of the Company		(1,735,746)	(3,386,683)
Payment of principal portion of lease liabilities		(143,702)	(91,868)
Finance costs paid		(3,119,529)	(3,341,355)
Ownership changes in subsidiary without loss of control		(1,598,056)	1,493,036
Distributions to non-controlling interests		(338,953)	(215,332)
Net cash flows used in financing activities		(9,285,986)	(1,792,202)
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS		9,059,748	(12,784,973)
Foreign currency translation adjustments		24,935	173,552
Cash and cash equivalents at 1 January		21,133,285	33,744,706
CASH AND CASH EQUIVALENTS AT 31 DECEMBER	5	30,217,968	21,133,285
NON-CASH TRANSACTIONS			
Right of use assets	9	648,956	_
Lease liability	,	(648,956)	-
		-	-

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS As at and for the year ended 31 December 2024

1 CORPORATE INFORMATION

The consolidated financial statements of Kamco Investment Company K.S.C.P. (the "Company") and Subsidiaries (collectively the "Group") were authorized for issue in accordance with a resolution of the Board of Directors on 6 March 2025. The shareholders of the Company have the power to amend these consolidated financial statements at the annual general assembly.

The Company is a Kuwaiti shareholding company registered and incorporated in Kuwait on 16 September 1998 under the Commercial Companies Law No. 15 of 1960 and amendments thereto and is listed on Boursa Kuwait. The Company is registered with the Central Bank of Kuwait ("CBK") as an investment company and is subject to the supervision of Capital Markets Authority ("CMA").

The Company is a subsidiary of United Gulf Bank B.S.C. (the "Parent Company"). The Parent Company is a subsidiary of Kuwait Projects Company Holding K.S.C.P. (the "Ultimate Parent Company" or "KIPCO") which is listed on Boursa Kuwait.

The Company's registered head office is at Sharq, Al Shaheed Tower, Khalid Bin Al-Waleed Street, Kuwait City, P.O. Box 28873, Safat 13149, Kuwait.

The purpose for which the Company has been established is to undertake the following activities:

- 1. Investing in different financial, industrial, real estate, agricultural, and services sectors as directly or indirectly by contribution in outstanding companies or establishment of specialized companies in the mentioned activities, or ownership of projects that fulfill that for the interest of the Company.
- 2. Manager of investment portfolio.
- 3. Brokerage in Lending and Borrowing Operations.
- 4. Subscription agent.
- 5. Providing loans for third parties with duly observing the ethics of financial solvency in granting such loans and at the same time preserving the continuity of the company's financial position soundness according to the conditions, rules, and limitations set forth by the Central Bank of Kuwait.
- 6. Dealing and trading in foreign currency market and precious metals market inside Kuwait and abroad for the interest of the Company or its clients.
- 7. Purchase and sale of securities of local and international companies and governmental authorities for the interest of the Company or its clients.
- 8. Manager of investment pooling.
- 9. Ownership of properties and movables necessary for achieving its goals for the interest of the Company or its clients.
- 10. Unregistered Broker of financial securities in the stock exchange market.
- 11. Investment consultant.
- 12. Custodian.
- 13. Market maker.
- 14. Financing export and import operations by direct financing or accepting transfers drawn on the Company for short terms.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS As at and for the year ended 31 December 2024

2.1 BASIS OF PREPARATION

The consolidated financial statements of the Group are prepared under the historical cost convention as modified to include the measurement at fair value of financial assets at fair value through profit or loss, financial assets at fair value through other comprehensive income and investment properties. The consolidated financial statements of the Group are presented in Kuwaiti Dinars ("KD"), which is the functional currency of the Company.

2.2 STATEMENT OF COMPLIANCE

The consolidated financial statements have been prepared in accordance with the regulations for financial services institutions as issued by the CBK in the State of Kuwait. These regulations require expected credit loss ("ECL") on credit facilities (i.e. loans and advances) to be measured at the higher of the amount computed under IFRS 9 in accordance to the CBK guidelines or the provisions as required by CBK instructions; the consequent impact on related disclosures; and the adoption of all other requirements of IFRS Accounting Standards as issued by the International Accounting Standards Board ("IASB") (collectively referred to as IFRS Accounting Standards, as adopted by CBK for use by the State of Kuwait).

2.3 CHANGES IN MATERIAL ACCOUNTING POLICIES AND DISCLOSURES

New and amended standards and interpretations

The Group applied, for the first time, certain standards and amendments, which are effective for annual periods beginning on or after 1 January 2024.

The nature and the impact of each amendment is described below:

Classification of Liabilities as Current or Non-current and Non-current Liabilities with Covenants (Amendment to IAS 1)

The amendments to IAS 1 clarify that the classification of liabilities as current or non-current is based on rights that exists at the end of the reporting period to defer the settlement of liability for at least twelve months from the end of the reporting period, irrespective of whether the entity expects to exercise its right or not. The rights are considered to be in existence if covenants are complied with at the end of the reporting period.

The amendments also clarify that right to defer settlement of liability is not affected by the covenants that are required to be complied after the end of the reporting period. However, additional disclosure requirements apply for such liabilities. The amendments did not have an impact on the Group's consolidated statement of financial position, which is presented in order of liquidity.

Several other amendments and interpretations apply for the first time in 2024, but do not have an impact on the consolidated financial statements of the Group. The Group has not early adopted any standards, interpretations or amendments that have been issued but are not yet effective.

2.4 STANDARDS ISSUED BUT NOT YET EFFECTIVE

The new and amended standards and interpretations that are issued, but not yet effective, up to the date of issuance of the Group's consolidated financial statements are disclosed below. The Group intends to adopt these new and amended standards and interpretations, if applicable, when they become effective.

Lack of Exchangeability (Amendments to IAS 21) – 1 January 2025

The amendments to IAS 21 specify how to assess whether a currency is exchangeable and how to determine the exchange rate when it is not. Applying the amendments, a currency is not exchangeable into the other currency if an entity can only obtain no more than an insignificant amount of the other currency at the measurement date for a specified purpose. When a currency is not exchangeable at the measurement date, an entity is required to estimate the spot exchange rate as the rate that would have applied to an orderly exchange transaction at the measurement date between market participants under prevailing economic conditions. In that case, an entity is required to disclose information that enables users of its financial statements to evaluate how the currency's lack of exchangeability affects, or is expected to affect, the entity's financial performance, financial position and cash flows. The Group will adopt this amendment when it becomes effective and applicable.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS As at and for the year ended 31 December 2024

2.4 STANDARDS ISSUED BUT NOT YET EFFECTIVE (continued)

Amendments to the Classification and Measurement of Financial Instruments—Amendments to IFRS 9 and IFRS 7

On 30 May 2024, the IASB issued Amendments to IFRS 9 and IFRS 7, Amendments to the Classification and Measurement of Financial Instruments (the Amendments), which are effective from annual periods starting on or after 1 January 2026. The Amendments include:

- A clarification that a financial liability is derecognized on the 'settlement date' and introduce an accounting policy choice (if specific conditions are met) to derecognize financial liabilities settled using an electronic payment system before the settlement date
- Additional guidance on how the contractual cash flows for financial assets with environmental, social and corporate governance (ESG) and similar features should be assessed
- Clarifications on what constitute 'non-recourse features' and what are the characteristics of contractually linked instruments
- ► The introduction of disclosures for financial instruments with contingent features and additional disclosure requirements for equity instruments classified at fair value through other comprehensive income (OCI)
- These amendments are not expected to have a material impact on the Group.

IFRS 18 Presentation and Disclosure in Financial Statements – 1 January 2027

In April 2024, the IASB issued IFRS 18, which replaces IAS 1 Presentation of Financial Statements, which are effective for reporting periods beginning on or after 1 January 2027. IFRS 18 introduces new requirements for presentation within the statement of profit or loss, including specified totals and subtotals. Furthermore, entities are required to classify all income and expenses within the statement of profit or loss into one of five categories: operating, investing, financing, income taxes and discontinued operations, whereof the first three are new.

It also requires disclosure of newly defined management-defined performance measures, subtotals of income and expenses, and includes new requirements for aggregation and disaggregation of financial information based on the identified 'roles' of the primary financial statements (PFS) and the notes.

In addition, narrow-scope amendments have been made to IAS 7 Statement of Cash Flows, which include changing the starting point for determining cash flows from operations under the indirect method, from 'profit or loss' to 'operating profit or loss' and removing the optionality around classification of cash flows from dividends and interest.

3 MATERIAL ACCOUNTING POLICY INFORMATION

Basis of consolidation

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries as at 31 December 2024. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Specifically, the Group controls an investee if and only if the Group has:

- Power over the investee (i.e. existing rights that give it the current ability to direct the relevant activities of the investee);
- Exposure, or rights, to variable returns from its involvement with the investee, and
- ▶ The ability to use its power over the investee to affect its returns.

Generally, there is a presumption that a majority of voting rights result in control. To support this presumption and when the Group has less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- ▶ The contractual arrangement with the other vote holders of the investee;
- Rights arising from other contractual arrangements;
- ▶ The Group's voting rights and potential voting rights

The Group re-assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control. Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Assets, liabilities, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated financial statements from the date the Group gains control until the date the Group ceases to control the subsidiary.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS As at and for the year ended 31 December 2024

3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

Basis of consolidation (continued)

Profit or loss and each component of OCI are attributed to the equity holders of the Parent Company and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance. When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies in line with the Group's accounting policies. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation. A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction.

If the Group loses control over a subsidiary, it derecognizes the related assets (including goodwill), liabilities, non-controlling interest and other components of equity, while any resultant gain or loss is recognized in profit or loss. Any investment retained is recognized at fair value.

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries including Special Purpose Vehicles ("SPVs") as at 31 December 2024. The material subsidiaries of the Group are:

Name of company	Principal activities	Country of incorporation	Equity into 31 Dec	
			2024	2023
Subsidiaries				
Kuwait Private Equity Opportunities Fund	F 1	17 .	72.020/	72.020/
("KPEOF") KAMCO Global Fund ("KGF")	Fund	Kuwait	72.82%	72.82%
(Formerly KAMCO GCC Opportunistic Fund)	Fund	Bahrain	96.85%	61.32%
(ronneny kraweo dee opportunistie rund)	Investment	Damam	70.0570	01.5270
KAMCO Investment Company DIFC Limited	management	UAE	100.00%	100.00%
Al Jazi Money Market Fund	Fund	Kuwait	50.86%	50.86%
5	Holding			
Nawasi United Holding Company K.S.C. (Closed)	Company	Kuwait	99.98%	99.98%
First Securities Brokerage Company K.S.C. (Closed)	Brokerage			
("FSBC")	Services	Kuwait	93.23%	93.23%
KAMCO Investment Company Saudi	Financial Services	KSA	100.00%	100.00%
	Brokerage	D.I.		100.000/
Global Investment House – B.S.C. (Closed) * KAMCO MENA Plus Fixed Income Fund OEIC	Services	Bahrain	-	100.00%
Ltd. ("KMPFIF")	Fund	UAE	55.69%	53.75%
Ltd. (KIMITIT)	1'unu	UAL	33.07 /0	55.7570
Held through KPEOF				
	Holding			
United Holding Company K.S.C. (Closed)	Company	Kuwait	-	99.98%
Held through Nawasi United Holding Company				
K.S.C. (Closed)	** 11			
Al Tadamun United Holding Company K.S.C.	Holding	Kuwait	99.53%	99.53%
(Closed)	Company	Kuwait	99.55%	99.55%
Held through FSBC				
new mough i SBC	Brokerage			
Global Investment House Company Limited - Jordan	Services	Jordan	100.00%	100.00%
1 5				
Held through KAMCO Investment Company -				
Saudi				
Kamco Freestyle Saudi Equity Fund (Shariah)	Fund	KSA	100.00%	-
Kamco SAR Murabaha Fund	Fund	KSA	100.00%	-

* Under liquidation

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS As at and for the year ended 31 December 2024

3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

Basis of consolidation (continued)

Basis of consolidation (continued)				
Name of company	Principal activities	Country of incorporation	Equity inte 31 Dec 2024	
			2024	2023
SPVs treated as subsidiaries				
Kubbar United Real Estate Company (SPC)	Real Estate	Kuwait	100.00%	100.00%
Plans United Real Estate Company (SPC)	Real Estate Investment	Kuwait	100.00%	100.00%
Buckeye Power Manager Limited	management	Jersey	100.00%	100.00%
Buckeye Power Advisory Company LLC	Advisory Services	USĂ	47.83%	47.83%
	Investment	Cayman		
KAMCO Capital Partners Ltd.	management	Islands	100.00%	100.00%
	Investment	Cayman		
KAMCO Capital Management Ltd.	management	Islands	100.00%	100.00%
	Investment			
HP Plaza Investor Inc.	management	USA	100.00%	100.00%
	Investment			
Centerstone Investor Inc.	management	USA	100.00%	100.00%
	Investment			
Lawson Lane Investor Inc.	management	USA	100.00%	100.00%
	Investment			
Martley Holdings GP Limited	management	Jersey	100.00%	100.00%
	Investment			
Martley Finance GP Limited	management	Jersey	100.00%	100.00%
	Investment	_		
Kamco Investment Advisor Limited	management	Jersey	100.00%	100.00%
	Investment			
1925 Investor Inc.	management	USA	100.00%	100.00%
	Investment		100.000/	100.000/
American Boulevard Investor, Inc	management	USA	100.00%	100.00%
Kamaa Incontinuut Communicated IIW	Investment	LIZ	100.000/	100.000/
Kamco Investment Company Ltd - UK	management	UK	100.00%	100.00%
GCC Tech Invest Limited	Investment	Langary	100.000/	
GCC Tech invest Limited	management Investment	Jersey	100.00%	-
Kamaa European Logistics Company SADI		Luxembourg	100.00%	
Kamco European Logistics Company SARL	management	Luxenibourg	100.00 %	-
Held through HP Plaza Investor Inc.				
HP Plaza Advisor LLC	Advisory Services	USA	50.00%	50.00%
	1 av 1501 y 501 v 1005	0.071	20.0070	50.0070
Held through Centerstone Investor Inc				
Centerstone Advisor LLC	Advisory Services	USA	50.00%	50.00%
	· · · · · · · · · · · · · · · · · · ·			-

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS As at and for the year ended 31 December 2024

3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

Business combinations and goodwill

Business combinations are accounted for using the acquisition method. The cost of an acquisition is measured as the aggregate of the consideration transferred, which is measured at acquisition date fair value, and the amount of any non-controlling interests in the acquiree. For each business combination, the Group elects whether to measure the non-controlling interests in the acquiree at fair value or at the proportionate share of the acquiree's identifiable net assets. Acquisition-related costs are expensed as incurred and included in general and administrative expenses.

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date. This includes the separation of embedded derivatives in host contracts by the acquiree.

Contingent consideration, resulting from business combinations, is valued at fair value at the acquisition date. Contingent consideration classified as equity is not remeasured and its subsequent settlement is accounted for within equity.

Contingent consideration classified as an asset or liability that is a financial instrument and within the scope of IFRS 9 Financial Instruments, is measured at fair value with the changes in fair value recognized in the profit or loss in accordance with IFRS 9. Other contingent consideration that is not within the scope of IFRS 9 is measured at fair value at each reporting date with changes in fair value recognized in profit or loss.

Goodwill is initially measured at cost (being the excess of the aggregate of the consideration transferred and the amount recognized for non-controlling interests and any previous interest held over the net identifiable assets acquired and liabilities assumed). If the fair value of the net assets acquired is in excess of the aggregate consideration transferred, the Group re-assesses whether it has correctly identified all of the assets acquired and all of the liabilities assumed and reviews the procedures used to measure the amounts to be recognized at the acquisition date. If the reassessment still results in an excess of the fair value of net assets acquired over the aggregate consideration transferred, then the gain is recognized in profit or loss.

Where goodwill has been allocated to a cash-generating unit (CGU) and part of the operation within that unit is disposed of, the goodwill associated with the disposed operation is included in the carrying amount of the operation when determining the gain or loss on disposal. Goodwill disposed in these circumstances is measured based on the relative values of the disposed operation and the portion of the cash-generating unit retained.

A contingent liability recognized in a business combination is initially measured at its fair value. Subsequently, it is measured at the higher of the amount that would be recognized in accordance with the requirements for provisions in IAS 37 Provisions, Contingent Liabilities and Contingent Assets or the amount initially recognized less (when appropriate) cumulative amortization recognized in accordance with the requirements for revenue recognition.

Investment in associates

An associate is an entity over which the Group has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control over those policies.

Under the equity method, the investment in an associate is initially recognized at cost. The carrying amount of the investment is adjusted to recognize changes in the Group's share of net assets of the associate since the acquisition date. Goodwill relating to the associate is included in the carrying amount of the investment and is neither amortized nor individually tested for impairment.

The consolidated statement of income reflects the Group's share of the results of operations of the associate. Any change in other comprehensive income of those investees is presented as part of the Group's other comprehensive income. In addition, when there has been a change recognized directly in the equity of the associate, the Group recognizes its share of any changes, when applicable, in the consolidated statement of changes in equity.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS As at and for the year ended 31 December 2024

3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

Investment in associates (continued)

Unrealized gains and losses resulting from transactions between the Group and the associate are eliminated to the extent of the interest in the associate.

The aggregate of the Group's share of profit or loss of an associate is shown on the face of the consolidated statement of income and is disclosed under 'Share of results of associates'.

The financial statements of the associate are prepared for the same reporting period as the Group. When necessary, adjustments are made to bring the accounting policies in line with those of the Group.

After application of the equity method, the Group determines whether it is necessary to recognize an impairment loss on its investment in its associate. At each reporting date, the Group determines whether there is objective evidence that the investment in the associate is impaired. If there is such evidence, the Group calculates the amount of impairment as the difference between the recoverable amount of the associate and its carrying value, and then recognizes the loss as impairment loss on associates in the consolidated statement of income.

Upon loss of significant influence over the associate, the Group measures and recognizes any retained investment at its fair value. Any difference between the carrying amount of the associate upon loss of significant influence and the fair value of the retained investment and proceeds from disposal is recognized in consolidated statement of income.

Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

Date of recognition

Financial assets and liabilities are initially recognized on the trade date, i.e., the date that the Group becomes a party to the contractual provisions of the instrument. This includes regular way trades: purchases or sales of financial assets that require delivery of assets within the time frame generally established by regulation or convention in the marketplace.

Initial measurement of financial instruments

The classification of financial instruments at initial recognition depends on their contractual terms and the business model for managing the instruments. Financial instruments are initially measured at their fair value except in the case of financial assets and financial liabilities recorded at FVPL, transaction costs are added to, or subtracted from, this amount. Receivables are measured at the transaction price.

Day 1 profit or loss

When the transaction price of the instrument differs from the fair value at origination and the fair value is based on a valuation technique using only inputs observable in market transactions, the Group recognizes the difference between the transaction price and fair value in investment income. In those cases where fair value is based on models for which some inputs are not observable, the difference between the transaction price and the fair value is deferred and is only recognized in the consolidated statement of income when the inputs become observable, or when the instrument is derecognized.

Measurement categories of financial assets and liabilities

The Group classifies all of its financial assets based on the business model for managing the assets and the asset's contractual terms, measured at either:

- Amortized cost
- ► Fair value through other comprehensive income (FVOCI)
- ► Fair value through profit or loss (FVPL)

Financial liabilities, other than commitments and guarantees, are measured at amortized cost or at FVPL when they are held for trading and derivative instruments or the fair value designation is applied.

The Group determines the classification of financial assets based on the business model it uses to manage the financial assets and the contractual cash flow characteristics of the financial assets.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS As at and for the year ended 31 December 2024

3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

Financial instruments (continued)

Financial instruments at amortized cost

A financial asset is measured at amortized cost if it meets both of the following conditions and is not designated as at FVPL:

- The asset is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- ▶ The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

The details of these conditions are outlined below.

Loans payable, bonds and other liabilities are classified as financial instruments at amortized cost.

Financial instruments categorized at amortized cost are subsequently measured at amortized cost and are subject to impairment. Amortized cost is calculated by taking into account any discount or premium on issue funds, and costs that are an integral part of the effective interest method (EIR). Gains and losses are recognized in consolidated statement of income when the asset is derecognized, modified or impaired.

Business model assessment

The Group determines its business model at the level that best reflects how it manages groups of financial assets to achieve its business objective. That is, whether the Group's objective is solely to collect the contractual cash flows from the assets or is to collect both the contractual cash flows and cash flows arising from the sale of assets. If neither of these is applicable (e.g. financial assets are held for trading purposes), then the financial assets are classified as part of 'Sell' business model and measured at FVPL. The Group's business model is not assessed on an instrument-by-instrument basis, but at a higher level of aggregated portfolios and is based on observable factors such as:

- ▶ How the performance of the business model and the financial assets held within that business model are evaluated and reported to the entity's key management personnel;
- ▶ The risks that affect the performance of the business model (and the financial assets held within that business model) and, in particular, the way those risks are managed;
- ▶ How managers of the business are compensated (for example, whether the compensation is based on the fair value of the assets managed or on the contractual cash flows collected)
- > The expected frequency, value and timing of sales are also important aspects of the Group's assessment.

The business model assessment is based on reasonably expected scenarios without taking 'worst case' or 'stress case' scenarios into account. If cash flows after initial recognition are realized in a way that is different from the Group's original expectations, the Group does not change the classification of the remaining financial assets held in that business model but incorporates such information when assessing newly originated or newly purchased financial assets going forward.

Assessment of whether contractual cash flows are solely payments of principal and interest (SPPI test)

Where the business model is to hold assets to collect contractual cash flows or to collect contractual cash flows and sell, the Group assesses whether the financial instruments' cash flows represent Solely Payments of Principal and Interest (the 'SPPI test').

Principal for the purpose of this test is defined as the fair value of the financial asset at initial recognition that may change over the life of the financial asset (for example, if there are repayments of principal or amortization of the premium/discount).

The most significant elements of interest within a lending arrangement are typically the consideration for the time value of money and credit risk. To make the SPPI assessment, the Group applies judgement and considers relevant factors such as the currency in which the financial asset is denominated, and the period for which the interest rate is set.

In contrast, contractual terms that introduce a more than de minimis exposure to risks or volatility in the contractual cash flows that are unrelated to a basic lending arrangement do not give rise to contractual cash flows that are solely payments of principal and interest on the amount outstanding. In such cases, the financial asset is required to be measured at FVPL.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS As at and for the year ended 31 December 2024

3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

Financial instruments (continued)

Assessment of whether contractual cash flows are solely payments of principal and interest (SPPI test) (continued) The Group reclassifies when and only when its business model for managing those assets changes. The reclassification takes place from the start of the first reporting period following the change. Such changes are expected to be very infrequent and none occurred during the year.

The Group classifies its financial assets upon initial recognition into the following categories:

Debt instruments at FVOCI

The Group classifies debt instruments at FVOCI if it meets both of the following conditions: -

- ▶ The contractual terms of the financial asset meet the SPPI test.
- ▶ The instrument is held within a business model, the objective of which is achieved by both collecting contractual cash flows and selling financial assets.

Debt instrument classified as FVOCI are subsequently measured at fair value with gains and losses arising due to changes in fair value recognized in Other Comprehensive Income ("OCI"). Interest income and foreign exchange gains and losses are recognized in consolidated statement of income. On derecognition, cumulative gains or losses previously recognized in OCI are reclassified from OCI to the consolidated statement of income.

Equity instruments at FVOCI

Upon initial recognition, the Group may elect to classify irrevocably some of its equity investments as equity instruments at FVOCI when they meet the definition of Equity under IAS 32 *Financial Instruments: Presentation* and are not held for trading. Such classification is determined on an instrument-by-instrument basis.

Equity investments at FVOCI are subsequently measured at fair value. Changes in fair values including foreign exchange component are recognized in other comprehensive income and presented in the cumulative changes in fair values as part of equity. Cumulative gains and losses previously recognized in other comprehensive income are transferred to retained earnings on derecognition and are not recognized in the consolidated statement of income.

Dividends are recognized in consolidated statement of income when the right of the payment has been established, except when the Group benefits from such proceeds as a recovery of part of the cost of the instrument, in which case, such gains are recorded in OCI. Equity investments at FVOCI are not subject to impairment assessment.

Equity instruments at FVPL

The Group classifies equity instruments at fair value through profit and loss when they have been purchased or issued primarily for short-term profit making through trading activities or form part of a portfolio of financial instruments that are managed together, for which there is evidence of a recent pattern of short-term profit taking. Held-for-trading assets are recorded and measured in the consolidated statement of financial position at fair value. In addition, on initial recognition, the Group may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortized cost or at FVOCI as at FVPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

Changes in fair values, interest income and dividends are recorded in consolidated statement of income according to the terms of the contract, or when the right to payment has been established.

Included in this classification are certain equity securities and funds.

Cash and cash equivalents

Cash and cash equivalents in the consolidated statement of financial position comprise cash at banks and on hand and deposits.

Cash and cash equivalents in the consolidated statement of cash flows comprise cash at banks and on hand and short-term deposits with an original maturity of three months or less net of bank overdrafts.

Reclassification of financial assets

The Group does not reclassify its financial assets subsequent to their initial recognition except under circumstances in which the Group acquires, disposes of, or terminates a business line.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS As at and for the year ended 31 December 2024

3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

Financial instruments (continued)

Derecognition of financial assets and liabilities

Derecognition due to substantial modification of terms and conditions

The Group derecognizes a financial asset, such as a loan to a customer, when the terms and conditions have been renegotiated to the extent that, substantially, it becomes a new loan, with the difference recognized as a derecognizion gain or loss, to the extent that an impairment loss has not already been recorded. The newly recognized loans are classified as Stage 1 for ECL measurement purposes, unless the new loan is deemed to be POCI. When assessing whether or not to derecognize a loan to a customer, amongst others, the Group considers the following factors:

- ▶ Change in currency of the loan
- Introduction of an equity feature
- ► Change in counterparty
- ▶ If the modification is such that the instrument would no longer meet the SPPI criterion

If the modification does not result in cash flows that are substantially different, as set out below, the modification does not result in derecognition. Based on the change in cash flows discounted at the original EIR, the Group records a modification gain or loss, to the extent that an impairment loss has not already been recorded. For financial liabilities, the Group considers a modification substantial based on qualitative factors and if it results in a difference between the adjusted discounted present value and the original carrying amount of the financial liability of, or greater than, 10%. For financial assets, this assessment is based on qualitative factors.

Financial assets

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is derecognized when the rights to receive cash flows from the financial asset have expired. The Group also derecognizes the financial asset if it has both transferred the financial asset and the transfer qualifies for derecognition. The Group has transferred the financial asset if, and only if, either:

- ▶ The Group has transferred its contractual rights to receive cash flows from the financial asset; Or
- It retains the rights to the cash flows, but has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement

Pass-through arrangements are transactions whereby the Group retains the contractual rights to receive the cash flows of a financial asset (the 'original asset'), but assumes a contractual obligation to pay those cash flows to one or more entities (the 'eventual recipients'), when all of the following three conditions are met:

- ▶ The Group has no obligation to pay amounts to the eventual recipients unless it has collected equivalent amounts from the original asset, excluding short-term advances with the right to full recovery of the amount lent plus accrued interest at market rates
- ▶ The Group cannot sell or pledge the original asset other than as security to the eventual recipients
- The Group has to remit any cash flows it collects on behalf of the eventual recipients without material delay. In addition, the Group is not entitled to reinvest such cash flows, except for investments in cash or cash equivalents, including interest earned, during the period between the collection date and the date of required remittance to the eventual recipients.

A transfer only qualifies for derecognition if either:

- ▶ The Group has transferred substantially all the risks and rewards of the asset; Or
- ► The Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset

The Group considers control to be transferred if and only if, the transferee has the practical ability to sell the asset in its entirety to an unrelated third party and is able to exercise that ability unilaterally and without imposing additional restrictions on the transfer.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS As at and for the year ended 31 December 2024

3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

Financial instruments (continued)

Derecognition of financial assets and liabilities (continued)

Financial assets (continued)

When the Group has neither transferred nor retained substantially all the risks and rewards and has retained control of the asset, the asset continues to be recognized only to the extent of the Group's continuing involvement, in which case, the Group also recognizes an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained. Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration the Group could be required to pay.

If continuing involvement takes the form of a written or purchased option (or both) on the transferred asset, the continuing involvement is measured at the value the Group would be required to pay upon repurchase. In the case of a written put option on an asset that is measured at fair value, the extent of the entity's continuing involvement is limited to the lower of the fair value of the transferred asset and the option exercise price.

Financial liabilities

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings, payables, or as derivatives designated as hedging instruments in an effective hedge, as appropriate.

All financial liabilities are recognized initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

The Group's financial liabilities include due to bank and other liabilities.

The Group has determined the classification and measurement of its financial liabilities as follows:

Loans and bonds

After initial recognition, interest bearing loans are subsequently measured at amortized cost using the effective interest rate method.

Other liabilities

Liabilities are recognized for amounts to be paid in the future for goods or services received, whether billed by the supplier or not.

Derecognition of financial liabilities

A financial liability is derecognized when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognized in the consolidated statement of income.

Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount reported in the consolidated statement of financial position if, and only if, there is a currently enforceable legal right to offset the recognized amounts and there is an intention to settle on a net basis, or to realize the assets and settle the liabilities simultaneously.

Financial liabilities, other than loan commitments and financial guarantees, are measured at amortized cost or at FVPL when they are held for trading and derivative instruments or the fair value designation is applied.

A financial liability is derecognized when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognized in the consolidated statement of income.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS As at and for the year ended 31 December 2024

3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

Financial instruments (continued)

Impairment of financial assets

Overview of the ECL principles The Group records an allowance for expected credit loss for all loans and other debt financial assets not held at FVPL, together with loan commitments and financial guarantee contracts, in this section all referred to as

'financial instruments'. Equity instruments are not subject to impairment under IFRS 9.

The ECL allowance is based on the credit losses expected to arise over the life of the asset (the lifetime expected credit loss or LTECL), unless there has been no significant increase in credit risk since origination, in which case, the allowance is based on the 12 months' expected credit loss (12mECL). The 12mECL is the portion of LTECLs that represent the ECLs that result from default events on a financial instrument that are possible within the 12 months after the reporting date. Both LTECLs and 12mECLs are calculated on either an individual basis or a collective basis, depending on the nature of the underlying portfolio of financial instruments.

For trade receivables and contract assets, the Group applies a simplified approach in calculating ECLs. Therefore, the Group does not track changes in credit risk, but instead recognizes a loss allowance based on lifetime ECLs at each reporting date. The Group has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

The Group has established a policy to perform an assessment, at the end of each reporting period, of whether a financial instrument's credit risk has increased significantly since initial recognition, by considering the change in the risk of default occurring over the remaining life of the financial instrument. Based on the above process, the Group groups its loans into Stage 1, Stage 2, Stage 3 and POCI, as described below:

The Group applies three-stage approach to measuring ECL on loans and advances. Assets migrate through the following three stages based on the change in credit quality since initial recognition.

Stage 1: 12 months ECL

For exposures where there has not been a significant increase in credit risk since initial recognition, the portion of the lifetime ECL associated with the probability of default events occurring within next 12 months is recognized.

Stage 2: Lifetime ECL – not credit impaired

For credit exposures where there has been a significant increase in credit risk since initial recognition but that are not credit impaired, a lifetime ECL is recognized.

Stage 3: Lifetime ECL - credit impaired

Financial assets are assessed as credit impaired when one or more events that have a detrimental impact on the estimated future cash flows of that asset have occurred. As this uses the same criteria as under IAS 39, the Groups methodology for specific provisions remains largely unchanged.

Determining the stage of Expected Credit Loss

At each reporting date, the Group assesses whether there has been significant increase in credit risk since initial recognition by comparing the risk of default occurring over the remaining expected life from the reporting date with the risk of default at the date of initial recognition. All financial assets that are 30 days past due are deemed to have significant increase in credit risk since initial recognition and migrated to stage 2 even if other criteria do not indicate a significant increase in credit risk.

At each reporting date, the Group also assesses whether a financial asset or group of financial assets is credit impaired. The Group considers a financial asset to be credit impaired when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred or when contractual payments are 90 days past due. All credit impaired financial assets are classified as stage 3 for ECL measurement purposes.

Measurement of ECLs

ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive. The shortfall is then discounted at an approximation to the asset's original effective interest rate. The Group considers a financial asset in default when contractual payment are 90 days past due. However, in certain cases, the Group may also consider a financial asset to be in default when internal or external information indicates that the Group is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Group.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS As at and for the year ended 31 December 2024

3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

Financial instruments (continued)

Impairment of financial assets (continued)

Measurement of ECLs (continued)

ECL are the discounted product of the Probability of Default (PD), Exposure at Default (EAD), and Loss Given Default (LGD). The PD represents the likelihood of a borrower defaulting on its financial obligation, either over the next 12 months (12M PD), or over the remaining lifetime (Lifetime PD) of the obligation. EAD represents the expected exposure in the event of a default. The Group derives the EAD from the current exposure to the financial instruments and potential changes to the current amounts allowed under the contract including amortization. The EAD of a financial asset is its gross carrying amount. The LGD represents expected loss conditional on default, its expected value when realized and the time value of money.

However, in certain cases, the management may also consider a financial asset to be in default when internal or external information indicates that the Group is unlikely to receive the outstanding contractual amounts in full.

Provisions for credit losses in accordance with CBK instructions

The Group is required to calculate provisions for credit losses on credit facilities in accordance with the instructions of CBK on the classification of credit facilities and calculation of provisions. Credit facilities are classified as past due when a payment has not been received on its contractual payment date or if the facility is in excess of pre-approved limits. A credit facility is classified as past due and impaired when the interest or a principal instalment is past due for more than 90 days and if the carrying amount of the facility is greater than its estimated recoverable value. Past due but not impaired and past due and impaired loans are managed and monitored as irregular facilities and are classified into the following four categories which are then used to determine the provisions.

Category	Criteria	Specific provisions
Watch list	Irregular for a period of up to 90 days	-
Substandard	Irregular for a period of 91-180 days	20%
Doubtful	Irregular for a period of 181- 365 days	50%
Bad	Irregular for a period exceeding 365 days	100%

The Group may also include a credit facility in one of the above categories based on management's judgement of a customer's financial and/or non-financial circumstances.

In addition to specific provisions, minimum general provisions of 1% on cash facilities and 0.5% on non-cash facilities are made on all applicable credit facilities (net of certain restricted categories of collateral) which are not subject to specific provisioning.

Impairment of non-financial assets

The Group assesses at each reporting date, whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Group estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or CGU's fair value less costs of disposal and its value in use. The recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, recent market transactions are taken into account. If no such transactions can be identified, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share prices for publicly traded companies or other available fair value indicators.

The Group bases its impairment calculation on detailed budgets and forecast calculations, which are prepared separately for each of the Group's CGUs to which the individual assets are allocated. These budgets and forecast calculations generally cover a period of five years. A long-term growth rate is calculated and applied to project future cash flows after the fifth year.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS As at and for the year ended 31 December 2024

3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

Impairment of non-financial assets (continued)

For assets excluding goodwill, an assessment is made at each reporting date to determine whether there is an indication that previously recognized impairment losses no longer exist or have decreased. If such indication exists, the Group estimates the asset's or CGU's recoverable amount. A previously recognized impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognized. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognized for the asset in prior years. Such reversal is recognized in the statement of income unless the asset is carried at a revalued amount, in which case, the reversal is treated as a revaluation increase.

Goodwill is tested for impairment annually as at the reporting date and when circumstances indicate that the carrying value may be impaired. Impairment is determined for goodwill by assessing the recoverable amount of each CGU (or group of CGUs) to which the goodwill relates. When the recoverable amount of the CGU is less than its carrying amount, an impairment loss is recognized. Impairment losses relating to goodwill cannot be reversed in future periods.

Intangible assets with indefinite useful lives are tested for impairment annually as at the reporting date at the CGU level, as appropriate, and when circumstances indicate that the carrying value may be impaired.

Fair value measurement

The Group measures financial instruments such as, financial assets at fair value through profit or loss and certain financial assets at fair value through other comprehensive income, at fair value at each balance sheet date.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- ▶ in the principal market for the asset or liability, or
- ▶ in the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible to by the Group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest. A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- ▶ Level 1 Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For financial instruments quoted in an active market, fair value is determined by reference to quoted market prices. Bid prices are used for assets and offer prices are used for liabilities. The fair value of investments in mutual funds, unit trusts or similar investment vehicles are based on the last published net assets value.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS As at and for the year ended 31 December 2024

3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

Fair value measurement (continued)

For unquoted financial instruments fair value is determined by reference to the market value of a similar investment, discounted cash flows, other appropriate valuation models or brokers' quotes.

For financial instruments carried at amortized cost, the fair value is estimated by discounting future cash flows at the current market rate of return for similar financial instruments.

For assets and liabilities that are recognized in the consolidated financial statements on a recurring basis, the Group determines whether transfers have occurred between Levels in the hierarchy by re-assessing categorization (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

For the purpose of fair value disclosures, the Group has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

Investment properties

Investment properties are initially measured at cost, including transaction costs. Subsequent to initial recognition, all investment properties are carried at fair value that is determined based on valuations performed by independent valuers at the end of each year using valuation methods consistent with the market conditions at the reporting date. Gains or losses from change in the fair value are recognized in the consolidated statement of income.

Investment properties are derecognized when either they have been disposed of or when the investment property is permanently withdrawn from use and no future economic benefit is expected from its disposal. The difference between the net disposal proceeds and the carrying amount of the asset is recognized in the consolidated statement of income in the year of derecognition.

Transfers are made to or from investment property only when there is a change in use. For a transfer from investment property to owner-occupied property, the deemed cost for subsequent accounting is the fair value at the date of change in use. If owner-occupied property becomes an investment property, the Group accounts for such property in accordance with the policy stated under property and equipment up to the date of change in use. Transfer from properties under development are made upon completion of the work and the property being ready for the its intended use at carrying value and subsequently fair valued at reporting date.

Property and equipment

Property and equipment including capital work in progress are stated at cost, net of depreciation and accumulated impairment losses, if any. Such cost includes the cost of replacing part of the property and equipment and borrowing costs for long-term construction projects if the recognition criteria are met.

Depreciation is provided on all property and equipment, except land and capital work in progress, at rates calculated to write off the cost of each asset on a straight-line basis to their residual values over its expected useful life which is between 3 to 5 years for all property and equipment except for certain building fixtures and fittings which are depreciated over expected useful life of 10 years and building civil structure which is depreciated over its expected over its expected useful life of 20 years.

The residual values, useful lives and methods of depreciation of property and equipment are reviewed at each financial year end and adjusted prospectively, if appropriate.

Depreciation of these assets commences when the assets are ready for their intended use.

Intangible assets

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is the fair value as at the date of acquisition. Following initial recognition, intangible assets are carried at cost less any accumulated amortization and impairment losses. Internally generated intangible assets, excluding capitalized development costs, are not capitalized and expenditure is reflected in the consolidated statement of income in the year in which the expenditure is incurred.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS As at and for the year ended 31 December 2024

3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

Intangible assets (continued)

The useful lives of intangible assets are assessed to be either finite or indefinite.

Licenses	Indefinite
Customer relationships	10 years
Software	3-4 years

Intangible assets with finite lives are amortized to their residual values over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortization period and the amortization method for an intangible asset with a finite useful life are reviewed at least at each financial year end. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset is accounted for by changing the amortization period or method, as appropriate, and treated as changes in accounting estimates. The amortization expense on intangible assets with finite lives is recognized in the consolidated statement of income within other expenses. Intangible assets with indefinite useful lives are not amortized but are tested for impairment annually or more frequently if events or change in circumstances indicate the carrying value may be impaired, either individually or at the cash generating unit level. The useful life of an intangible asset with an indefinite life is reviewed annually to determine whether indefinite life assessment continues to be supportable. If not, the change in the useful life assessment from indefinite to finite is made on a prospective basis.

Gains or losses arising from derecognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognized in the consolidated statement of income when the asset is derecognized.

Provisions

Provisions are recognized when the Group has a present obligation (legal or constructive) arising from a past event and the costs to settle the obligation are both probable, and reliably measurable.

End of service indemnity

The entitlement to these benefits is based upon the employees' final salary and length of service, subject to the completion of a minimum service period in accordance with relevant labor law and the employees' contracts. The expected costs of these benefits are accrued over the period of employment. This liability, which is unfunded, represents the amount payable to each employee as a result of involuntary termination on the reporting date.

In addition, with respect to its Kuwaiti national employees, the Group makes contributions to the Public Institution for Social Security calculated as a percentage of the employees' salaries. These contributions are expensed when due.

Foreign currency translation

Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency. Transactions in foreign currencies are initially recorded at the functional currency rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the reporting date are translated to KD at rates of exchange prevailing on that date. Any resultant gains or losses are recognized in the consolidated statement of income.

Non-monetary assets and liabilities denominated in foreign currencies that are stated at fair value are translated to KD at the foreign exchange rates prevailing at the dates that the values were determined. In case of non-monetary assets whose change in fair values are recognized directly through other comprehensive income, foreign exchange in fair value are recognized directly in other comprehensive income and for non-monetary assets whose change in fair value are recognized statement of income are recognized in the consolidated statement of income.

Assets (including goodwill) and liabilities, both monetary and non-monetary, of foreign operations are translated at the exchange rates prevailing at the reporting date. Operating results of such operations are translated at average exchange rates for the year. The resulting exchange differences are accumulated in other comprehensive income (foreign currency translation reserve) until the disposal of the foreign operation. On disposal of a foreign operation, the component of other comprehensive income relating to that particular foreign operation is recognized in the consolidated statement of income.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS As at and for the year ended 31 December 2024

3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

Income recognition

Revenue is recognized to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured regardless of when the payment is being made. Revenue is measured at the fair value of the consideration received or receivable, taking into account contractually defined terms of payment and excluding taxes or duty. The following specific recognition criteria must also be met before revenue is recognized:

Fee and commission income

The Group earns fee and commission income from diverse range of asset management, investment banking, custody, advisory and brokerage services provided to its customers. Fee income can be divided into the following categories:

a. Fee income earned from services that are provided over a certain period of time

Fees earned for the provision of services over a period of time are accrued over that period. These fees include management fees on asset management activities, custody fees and recurring retainer and advisory fees.

b. Fee income from providing transaction services

Fees arising for rendering specific advisory services, brokerage services, placement fees, equity and debt placement transactions for a third party or arising from negotiating or participating in the negotiation of a transaction for a third party are recognized on completion of the underlying transaction. Incentive fees is recognized when crystallized or are no longer subject to claw back

Dividend income

Dividend income is recognized when the right to receive payment is established.

Rental income

The Group is the lessor in operating leases. Rental income arising from operating leases on investment property is accounted for on a straight-line basis over the lease terms.

Interest income

Interest and similar income are considered as an integral part of the effective interest of a loan receivable and is recognised using the effective interest method, which is the rate that exactly discounts the estimated future cash payments or receipts through the expected life of the financial instrument or a shorter period, where appropriate, to the net carrying amount of the financial asset or liability.

Taxation

Kuwait Foundation for the Advancement of Sciences (KFAS)

The Company calculates the contribution to KFAS at 1% in accordance with the modified calculation based on the Foundation's Board of Directors resolution, which states that the income from associates and subsidiaries, Board of Directors' remuneration, transfer to statutory reserve should be excluded from profit for the year when determining the contribution.

National Labor Support Tax (NLST)

The Group calculates the NLST in accordance with Law No. 19 of 2000 and the Minister of Finance Resolutions No. 24 of 2006 at 2.5% of taxable profit for the year. As per law, income from associates and subsidiaries, cash dividends from listed companies which are subjected to NLST are deducted from the profit for the year when determining taxable profit.

Zakat

Contribution to Zakat is calculated at 1% of the profit of the Group in accordance with the Ministry of Finance resolution No. 58/2007 effective from 10 December 2007.

Taxation on overseas subsidiaries

Taxation on overseas subsidiaries is calculated on the basis of the tax rates applicable and prescribed according to the prevailing laws, regulations and instructions of the countries where these subsidiaries operate.

Contingencies

Contingent liabilities are not recognized in the consolidated statement of financial position but are disclosed unless the possibility of an outflow of resources embodying economic benefits is remote.

Contingent assets are not recognized in the consolidated statement of financial position but are disclosed when an inflow of economic benefits is probable.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS As at and for the year ended 31 December 2024

3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

Segment information

A segment is a distinguishable component of the Group that engages in business activities from which it earns revenues and incurs costs. The operating segments are used by the management of the Group to allocate resources and assess performance is consistent with the internal reports provided to the chief operation decision maker. Operating segments exhibiting similar economic characteristics, product and services, class of customers where appropriate are aggregated and reported as reportable segments.

Fiduciary assets

Assets and related deposits held in trust or in a fiduciary capacity are not treated as assets or liabilities of the Group and accordingly are not included in the consolidated statement of financial position.

Events after the reporting period

If the Group receives information after the reporting period, but prior to the date of authorization for issue, about conditions that existed at the end of the reporting period, the Group will assess if the information affects the amounts that it recognizes in the Group's consolidated financial statements. The Group will adjust the amounts recognized in its financial statements to reflect any adjusting events after the reporting period and update the disclosures that relate to those conditions in the light of the new information. For non-adjusting events after the reporting period, the Group will not change the amounts recognized in its consolidated financial statements but will disclose the nature of the non-adjusting event and an estimate of its financial effect, or a statement that such an estimate cannot be made, if applicable.

4 SIGNIFICANT JUDGEMENTS, ESTIMATES AND ASSUMPTIONS

The preparation of the Group's consolidated financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities at the reporting date. However, uncertainty about the assumptions and estimates could result in outcomes that require a material adjustment to the amount of the asset or liability reported in future periods.

Judgements

In the process of applying the Group's accounting policies, management has made the following judgements, apart from those involving estimations, which have the most significant effect on the amounts recognized in the consolidated financial statements:

Classification of financial assets

The Group determines the classification of financial assets based on the assessment of the business model within which the assets are held and assessment of whether the contractual terms of the financial asset are solely payments of principal and interest on the principal amount outstanding.

Control assessment

When determining control, management considers whether the Group has the practical ability to direct the relevant activities of an investee on its own to generate returns for itself. The assessment of relevant activities and ability to use its power to affect variable return requires considerable judgment.

Classification of real estate property

Management decides on acquisition of real estate whether it should be classified as trading or investment property.

The Group classifies property as trading if it is acquired principally for sale in the ordinary course of business.

The Group classifies property as investment property if it is acquired to generate rental income or for capital appreciation, or for undetermined future use.

Structured entities

The Group uses judgment in determining which entities are structured entities. If the voting or similar rights are not the dominant factor in deciding who controls the entity and such voting rights relate to the administrative tasks only and the relevant activities are directed by means of contractual arrangements, the Group identifies such entities as structured entities. After determining whether an entity is a structured entity, the Group determines whether it needs to consolidate this entity based on the consolidation principles of IFRS 10. The management of the Group has determined that it does not have any such structured entities that requires consolidation.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS As at and for the year ended 31 December 2024

4 SIGNIFICANT JUDGEMENTS, ESTIMATES AND ASSUMPTIONS (continued)

Judgements (continued)

Structured entities (continued)

The management has determined that the Investment Funds managed by the Company on fiduciary basis are not structured entities considering voting and similar right available to the unit holders of the Investment Fund. The Company's interest in these Investment Funds (if any) are classified as financial assets at fair value through profit or loss.

The Company is the major shareholder of certain entities either for the Company's investment banking mandates or for the Company's assets management activities. The Company has no material direct beneficial interest in these entities and accordingly they are not consolidated into the Group's consolidated financial statements. Further, the Company has not directly earned any revenue from these entities or transferred any assets to these entities during the year.

Estimation uncertainty and assumptions

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are also described in the individual notes of the related financial statement line items below. The Group based its assumptions and estimates on parameters available when the consolidated financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising that are beyond the control of the Group. Such changes are reflected in the assumptions when they occur.

Impairment of associates

Investment in associates are accounted for under the equity method of accounting for associates, whereby these investments are initially stated at cost, and are adjusted thereafter for the post-acquisition change in the Group's share of the net assets of the associates less any impairment losses. The Group is required to assess at each reporting date, whether there are indications of impairment. If such indications exist, the management estimates the recoverable amount of the associate in order to determine the extent of the impairment loss (if any). The identification of impairment indicators and determination of the recoverable amounts require management to make significant judgements, estimates and assumptions.

Impairment of intangible assets

The Group determines whether intangible assets are impaired at least on an annual basis. This requires an estimation of the value in use of the cash-generating units to which the goodwill is allocated. Estimating the value in use requires the Group to make an estimate of the expected future cash flows from the cash-generating unit and also to choose a suitable discount rate in order to calculate the present value of those cash flows.

Valuation of unquoted investments

Valuation of unquoted equity investments is normally based on one of the following:

- Recent arm's length market transactions;
- Price to book value or earnings model;
- ▶ The expected cash flows discounted at current rates applicable for items with similar terms and risk characteristics; or
- Other valuation models.

Impairment of financial assets at amortized cost – loans and advances

The Group assesses on a forward-looking basis the expected credit losses (ECL) associated with its debt instruments carried at amortized cost. For trade receivables and contract assets, the Group applies a simplified approach in calculating ECL. Therefore, the Group does not track changes in credit risk, but instead recognizes a loss allowance based on lifetime ECL at each reporting date. The Group has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment. Actual results may differ from these estimates.

Useful lives of depreciable assets

Management reviews its estimate of the useful lives of depreciable assets at each reporting date, based on the expected utility of the assets. Uncertainties in these estimates relate to technical obsolescence that may change the utility of certain software and equipment.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS As at and for the year ended 31 December 2024

4 SIGNIFICANT JUDGEMENTS, ESTIMATES AND ASSUMPTIONS (continued)

Estimation uncertainty and assumptions (continued)

Business combinations

Management uses valuation techniques when determining the fair values of certain assets and liabilities acquired in a business combination. In particular, the fair value of contingent consideration is dependent on the outcome of many variables including the acquirees' future profitability.

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2022

5 CASH AND CASH EQUIVALENTS

	2024 KD	2023 KD
Cash at banks and on hand Deposits with banks	23,483,183 8,169,096	15,184,828 11,296,151
Cash and cash equivalents in the consolidated statement of financial position Less: Deposits with banks with original maturities of more than three months	31,652,279 (1,434,311)	26,480,979 (5,347,694)
Cash and cash equivalents in the consolidated statement of cash flows	30,217,968	21,133,285
6 LOANS AND ADVANCES		
	2024 KD	2023 KD
Gross amount Less: Provision for expected credit losses	4,190,205 (2,428,495)	7,209,071 (2,451,586)
	1,761,710	4,757,485

Loans are granted to GCC companies and individuals and are secured against investments in the funds and securities held in fiduciary portfolios by the Group on behalf of the borrowers.

The movement in the provision for expected credit losses relating to loans and advances during the year is as follows:

	2024 KD	2023 KD
At 1 January Charge for the year Reversal *	2,451,586 28,433 (51,524)	2,466,308 14,629 (29,351)
At 31 December	2,428,495	2,451,586

* Reversal for the year includes an amount of KD 5,552 (2023: KD 17,566) reversed, as a result of settlement agreement with borrowers.

The ECL determined under IFRS 9, as adopted by CBK for financing receivables as of 31 December 2024 is KD 2,385 thousand (2023: KD 2,411 thousand) which is lower than provision for credit losses calculated in accordance with CBK instructions.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS As at and for the year ended 31 December 2024

7 INVESTMENT IN ASSOCIATES

Details of associates are as follows:

Name of company	Country of incorporation	Principal activities	as at 31 1	e interest December	2024	2023
M C H H' C			2024	2023	KD	KD
Manafae Holding Company K.S.C. (Closed) United Capital Transport	Kuwait	Investment	33.74%	33.74%	3,078,947	3,062,319
Company K.S.C. (Closed) KAMCO Real Estate Yield Fund	Kuwait	Services Real Estate	39.80%	39.80%	546,140	978,050
("KREYF")	Kuwait	Fund	35.77%	35.77%	1,743,139	1,725,044
NS 88 W.L.L. KAMCO Investment Fund	Bahrain	Real Estate	30.00%	30.00%	4,769,354	4,760,895
("KIF") Adhari Park Development	Kuwait	Fund Financial	44.11%	43.83%	13,612,245	11,906,249
Company B.S.C. (Closed)	Bahrain	Services	20.00%	20.00%	-	-
					23,749,825	22,432,557
					2024	2023
					KD	KD
At 1 January Share of results					22,432,557 1,722,405	23,157,164 (469,020)
Share of reserves					(8,575)	(57,396)
Foreign currency translation adju	stment				(3,601)	126
Dividend received/ Capital distrib					(382,298)	(198,317)
Additions					16,457,138	4,961,837
Disposals					(17,280,978)	(3,720,282)
Net transfers					813,177	(1,241,555)
At 31 December					23,749,825	22,432,557

	Manafae Holding	Holding				
	Company K.S.C. (Closed)	S.C. (Closed)	KAMCO Investment Fund	estment Fund	NS 88 W.L.L.	V.L.L.
	2024	2023	2024	2023	2024	2023
	KD	KD	KD	KD	КD	KD
Total assets	9,055,553	9,002,519	31,099,600	28,798,691	15,906,843	15,872,864
Total liabilities	27,434	23,156	238,130	1,636,285	52,063	46,282
Net assets	9,028,119	8,979,363	30,861,470	27,162,406	15,854,780	15,826,582
Group's share in equity	33.74%	33.74%	44.11%	43.83%	30.00%	30.00%
Group's carrying amount of the investment	3,078,947	3,062,319	13,612,245	11,906,249	4,769,354	4,760,895
Associates' revenue and results:						
Revenue	33,270	(97, 150)	4,510,559	(247,284)	(15,351)	(187,599)
Total motif (loss) for the year	75 557	(106 731)	3 885 087	(781.025)	01 142)	(101 955)
Group's share of the profit (loss)	8,374	(67,749)	1,705,996	(290, 688)	(6,340)	(57,588)

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Kamco Investment Company K.S.C.P. and Subsidiaries NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Summarized financial information of material associates is as follows:

INVESTMENT IN ASSOCIATES (continued)

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As at and for the year ended 31 December 2024

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS As at and for the year ended 31 December 2024

8 OTHER ASSETS

	2024	2023
	KD	KD
Due from portfolio clients	1,517,163	1,402,605
Accrued income	3,658,725	2,456,838
Other receivables and deposits	12,196,788	13,601,760
	17,372,676	17,461,203
Less: provision for expected credit losses	(5,310,984)	(4,711,862)
	12,061,692	12,749,341

Movement in the provision for expected credit losses of other assets was as follows:

	2024 KD	2023 KD
As at 1 January	4,711,862	4,631,789
Net charge for the year	616,385	122,937
Write off	(26,367)	(37,362)
Foreign exchange	9,104	(5,502)
As at 31 December	5,310,984	4,711,862

As at and for the year ended 31 December 2024

PROPERTY AND EQUIPMENT 6

Total KD	10,421,490937,069(317,229)14,31914,319	11,055,649	8,959,490 305,562 (317,229) 10,128	8,957,951
Right of use asset (Leased Building) KD	410,826 648,956 - 1,808	1,061,590	125,377 164,958 - 908	291,243
Capital work in progress KD	117,569 125,457 (158,245)	84,781		- 84,781
Office equipment, computers & vehicles KD	4,484,512 44,536 (63,580) 91,109 796	4,557,373	4,410,882 67,478 (63,580) 724	4,415,504
Furniture and fixtures KD	$\begin{array}{c} 4,570,597\\ 118,120\\ (253,649)\\ 67,136\\ 7,620\\ \end{array}$	4,509,824	4,263,022 68,444 (253,649) 7,570	4,085,387
Building KD	465,824 - 2,691	468,515	160,209 4,682 - 926	165,817 302,698
Land KD	372,162 - 1,404	373,566	1 1 1 1	373,566
	Cost: As at 1 January 2024 Additions Disposal Transfers Exchange differences	As at 31 December 2024	Depreciation: As at 1 January 2024 Charge for the year Relating to disposal Exchange differences	As at 31 December 2024 Net book value: As at 31 December 2024
C	As a Adc Disj Disj Exc	As a	Dep As <i>z</i> Cha Rel: Rel:	As a Net As a

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS As at and for the year ended 31 December 2024

9 PROPERTY AND EQUIPMENT (continued)

Total KD	$10,244,035 \\172,914 \\4,541 \\-$	10,421,490	8,784,374 172,343 2,773	8,959,490	1,462,000
Right of use asset (Leased Building) KD	410,223 - 603	410,826	47,078 78,342 (43)	125,377	285,449
Capital work in progress KD	60,078 111,516 (54,025)	117,569			117,569
Office equipment, computers & vehicles KD	4,431,522 52,757 - 233	4,484,512	4,378,943 31,762 177	4,410,882	73,630
Furniture and fixtures KD	4,505,480 8,641 54,025 2,451	4,570,597	4,203,042 57,592 2,388	4,263,022	307,575
Building KD	465,000 - 824	465,824	155,311 4,647 251	160,209	305,615
Land KD	371,732 - 430	372,162			372,162
	Cost: As at 1 January 2023 Additions Transfers Exchange differences	As at 31 December 2023	Depreciation: As at 1 January 2023 Charge for the year Exchange differences	As at 31 December 2023 Net book value:	As at 31 December 2023

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS As at and for the year ended 31 December 2024

10 INTANGIBLE ASSETS

	Customer relationships KD	License KD	Software KD	Work in progress KD	Total KD
Cost: As at 1 January 2024	3,424,000	1,100,000	667,190	282,493	5,473,683
Additions	5,424,000	1,100,000	34,165	95,405	129,570
Transfers	_	-	321,106	(321,106)	-
Exchange differences	-	-	392	-	392
As at 31 December 2024	3,424,000	1,100,000	1,022,853	56,792	5,603,645
Amortization:	1.02(122		2(2,092		2 100 21(
As at 1 January 2024	1,826,133	-	363,083	-	2,189,216
Charge for the year Exchange differences	342,400	-	267,871	-	610,271
c			310		310
As at 31 December 2024	2,168,533	-	631,264	-	2,799,797
Net book value: At 31 December 2024	1,255,467	1,100,000	391,589	56,792	2,803,848
At 51 December 2024	1,235,407	1,100,000		30,792	2,003,040
	Customer			Work in	
	relationships	License	Software	progress	Total
	KD	KD	KD	KD	KD
Cost:					
As at 1 January 2023	3,424,000	1,100,000	590,812	204,187	5,318,999
Additions	-	-	5,517	147,921	153,438
Transfers	-	-	70,744	(70,744)	-
Exchange differences	-	-	117	1,129	1,246
As at 31 December 2023	3,424,000	1,100,000	667,190	282,493	5,473,683
Amortization:					
Anoruzation. As at 1 January 2023	1,483,733	-	185,316	-	1,669,049
Charge for the year	342,400	_	177,762		520,162
Exchange differences	-	-	5	-	520,102
As at 31 December 2023	1,826,133	-	363,083	-	2,189,216
Net book value:					
At 31 December 2023	1,597,867	1,100,000	304,107	282,493	3,284,467

Customer relationships represent intangible assets with finite life and is amortized on a straight-line basis over its useful life of 10 years.

License represents brokerage license with indefinite useful life and is annually tested for impairment by estimating the recoverable amount of the CGU using value-in-use calculations.

The recoverable amounts of the cash generating units have been determined based on a value in use calculation using cash flow projections based on financial budgets and assuming an average annual growth rate of 10.81%. The pretax discount rate applied to cash flow projections is 10.12% and cash flows beyond the 5-year period are extrapolated using a growth rate of 2%. As a result of the exercise, management has concluded that no impairment provision is considered necessary in the consolidated statement of income.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

As at and for the year ended 31 December 2024

10 INTANGIBLE ASSETS (continued)

Key assumptions used in value in use calculations

- The calculation of value in use is sensitive to the following assumptions:
 - Discount rates
 - Market share during the forecast period
 - Earnings Before Interest, Tax, Depreciation and Amortization ("EBITDA"); and
 - ▶ Long-term growth rate (terminal value) used to extrapolate cash flows beyond the forecast period

Sensitivity to changes in assumptions

With regard to the assessment of value in use of the cash generating units, management believes that no reasonably possible change in any of the above key assumptions would cause the carrying value of the unit to materially exceed its recoverable amount.

11 LOANS

Loans amounting to KD 46,400,000 (2023: KD 48,750,000) are denominated in Kuwaiti Dinars (2023: denominated in Kuwaiti Dinars) and carry an interest rate of 5.25% - 5.50% (2023: 5.75% - 6%).

12 OTHER LIABILITIES

	2024	2023
	KD	KD
Employees' end of service benefits	7,653,919	7,473,014
Accrued expenses	3,668,175	1,809,615
Deferred income	47,193	22,847
Lease liability	837,253	296,911
Other payables	5,929,320	5,889,818
	18,135,860	15,492,205

13 EQUITY

a) Share capital

The authorized, issued and fully paid share capital comprises of 342,332,633 shares (2023: 342,332,633 shares) of 100 fils per share (2023: 100 fils per share). This consists of 237,448,325 shares (2023: 237,448,325 shares) which are fully paid up, and 104,884,308 shares (2023: 104,884,308 shares) arising from share swap due to the merger of the Group in 2019.

b) Share premium

The share premium is not available for distribution.

c) Statutory reserve

In accordance with the Companies' Law, and the Company's Memorandum of Incorporation and Articles of Association, a minimum of 10% of the profit for the year attributable to equity holders of the Company before contribution to KFAS, Zakat, NLST and Directors' remuneration shall be transferred to the statutory reserve. The annual general assembly of the Company may resolve to discontinue such transfers when the reserve exceeds 50% of the issued share capital. The reserve may only be used to offset losses or enable the payment of a dividend up to 5% of paid-up share capital in years when profit is not sufficient for the payment of such dividends due to an absence of distributable reserves. Any amounts deducted from the reserve shall be refunded when the profits in the following years suffice, unless such a reserve exceeds 50% of the issued share capital.

d) Voluntary reserve

In accordance with the Companies' Law, and the Company's Memorandum of Incorporation and Articles of Association, a maximum of 10% of the profit for the year attributable to equity holders of the Company before contribution to KFAS, Zakat, NLST and Directors' remuneration is required to be transferred to the voluntary reserve. Such annual transfers may be discontinued by a resolution of the shareholders' general assembly upon a recommendation by the Board of Directors. There are no restrictions on the distribution of this reserve.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS As at and for the year ended 31 December 2024

13 **EQUITY (continued)**

e) Dividend

The Board of Directors proposed to distribute cash dividends of 5 fils per share for the year ended 31 December 2024 (2023: 5 fils per share). This proposal is subject to the approval of Company's shareholders at the Annual General Assembly.

The Annual General Assembly of equity holders held on 28 April 2024 approved the consolidated financial statements of the Group for the year ended 31 December 2023 and resolved to distribute dividends of 5 fils per share (2022: 10 fils).

14 FEE INCOME

	2024	2023
	KD	KD
Management fees on assets under management	10,252,359	9,384,980
Incentive fees on assets under management	192,965	53,477
Placement fees/structuring fee/redemption fees – managed funds and other fees	1,952,531	1,544,481
Investment banking fees	1,810,793	1,482,263
Brokerage fees	1,838,017	1,846,534
Other fees on assets under management	839,227	367,639
	16,885,892	14,679,374

15 NET GAIN ON FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS

	2024 KD	2023 KD
Unrealized gain Realized gain (loss)	1,164,154 1,079,406	404,336 (42,792)
	2,243,560	361,544

OTHER INCOME 16

Other income included an amount of KD 521 thousand which represented certain liabilities that no longer required to be settled by the Company as these liabilities had been extinguished during the current year.

GENERAL AND ADMINISTRATIVE EXPENSES 17

The profit for the year is stated after charging:

The profit for the year is stated after charging.	2024 KD	2023 KD
Staff costs	11,125,589	9,107,740
Depreciation (Note 9)	305,562	172,343
Amortization (Note 10)	610,271	520,162
Expense related to short-term lease *	653,457	508,284
Administrative and other expenses	4,253,633	3,722,916
	16,948,512	14,031,445

* These expenses relate to certain leases with lease terms of 12 months.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

As at and for the year ended 31 December 2024

18 BASIC AND DILUTED EARNINGS PER SHARE

Basic and diluted earnings per share amounts are calculated by dividing the profit for the year attributable to equity holders of the Company by the weighted average number of ordinary shares, less treasury shares outstanding during the year. As there are no dilutive instruments outstanding, basic and diluted earnings per share are identical.

Basic and diluted earnings per share:	2024	2023
Profit for the year attributable to the equity holders of the Company (KD)	4,352,796	748,118
Weighted average number of outstanding shares	342,332,633	342,332,633
Basic and diluted earnings per share (fils)	12.72 fils	2.19 fils

There are no potential diluted shares outstanding as at the reporting date.

19 INVESTMENT IN SUBSIDIARIES

- a. During the year, the effective ownership of the Group in KGF increased from 61.32% to 96.85% on account of redemption by other unit holders in the fund. This resulted in a decrease in non-controlling interests amounting to KD 1,465,940.
- b. During the year, the effective ownership of the Group in KMPFIF increased from 53.75% to 55.69% on account of redemption by other unit holders in the fund. This resulted in a decrease in non-controlling interests amounting to KD 132,116.

During the prior year, the following were the major transactions:

- a. The effective ownership of the Group in KGF decreased from 90.75% to 61.32% on account of additional subscriptions by other unit holders in the fund. This resulted in an increase of non-controlling interests amounting to KD 1,331,862.
- b. The effective ownership of the Group in KMPFIF decreased from 56.08% to 53.75% on account of additional subscriptions by other unit holders in the fund. This resulted in an increase of non-controlling interests amounting to KD 161,174.

20 COMMITMENTS AND CONTINGENT LIABILITIES

	2024 KD	2023 KD
Commitments Commitments to invest in private equity funds	1,310,657	1,142,644
Contingent liabilities Irrevocable and unconditional bank guarantee	665,798	660,765

Commitments to invest in private equity funds

Commitments to invest in private equity funds represent the uncalled capital by the investment managers (general partners) of various private equity funds in which the Group has made investments. The capital can be called at the investment manager's discretion.

The Group is engaged in litigation cases, which involve claims made by and against the Group which have arisen in the ordinary course of business. The management of the Group, after reviewing the claims pending against the Company and Group companies and based on the advice of the relevant professional legal advisors, are satisfied that the outcome of these claims will not have a material adverse effect on the consolidated financial statements of the Group.

Kamco Investment Company K.S.C.P. and Subsidiaries	NOTES TO THE CONSOLID ATED FINANCIAL STRUCT
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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS As at and for the year ended 31 December 2024

21 RELATED PARTY TRANSACTIONS

Related parties represent the Parent Company / Ultimate Parent Company, associates, directors and key management personnel of the Company and entities controlled, jointly controlled or significantly influenced by such parties. Pricing policies and terms of these transactions are approved by the Company's management. Balances and transactions with related parties are as follows:

	Parent Company / Ultimate Parent KD	Associates KD	Other related parties KD	Total 2024 KD	Total 2023 KD
Consolidated statement of financial position Cash and cash equivalents	3,921,057	·	2,892,631	6,813,688	6,963,036
Financial assets at fair value through profit or loss	60,375		470,987	531,362	6,560,164
Financial assets at fair value through other comprehensive income			688,583	688,583	725,827
Other assets	321,042	300,215	328,004	949,261	792,502
Other liabilities		ı	4,133	4,133	100,112
Consolidated statement of income					
Fee income	355,387	457,651	2,190,841	3,003,879	2,804,802
Dividend income	1	Ţ	48,089	48,089	160,641
Interest income	4,622	'	18,219	22,841	31,649
Other income	8,000		37,970	45,970	22,450
General and administrative expenses	2,498	I	800,888	803,386	896,773
Key management personnel compensation				2024 KD	2023 KD
Short-term employee benefits Termination benefits				1,026,930 122,760	1,269,797 135,065
				1,149,690	1,404,862

The Board of Directors of the Company have proposed a directors' renuneration amounting to KD 100,000 for the year ended 31 December 2024 (2023: Nil). This proposal is subject to the approval of the shareholders at the AGM of the Company.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS As at and for the year ended 31 December 2024

22 SEGMENTAL INFORMATION

The Group is organized into four major business segments based on the internal reporting provided to the management. The Group does not have material inter-segment transactions. The principal activities and services under these segments are as follows:

Investment banking and Advisory	: Private placement of equities and debt, advising and managing listings, initial public offerings (IPOs), arranging conventional and Islamic debt, buy and sell side advisory, advising on strategy, privatization, mergers and reverse mergers and acquisitions and debt restructuring.
Asset management	: Asset management services cover both local and international markets and include securities trading, derivatives trading, discretionary and non-discretionary portfolio management, custody services, portfolio structuring and asset allocation advice, mutual funds and alternative instruments.
Brokerage	: Quoted and unquoted equity and debt instruments brokerage activities and margin financing
Strategic investments and corporate overheads	: Strategic investments include investments which are long-term in nature and are aligned with the Group's long-term strategy. Corporate overheads include all support services.

Management monitors operating segments separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on segmental return on investments.

The following table presents information regarding the Group's operating segments:

31 December 2024	Investment banking and advisory KD	Asset management KD	Brokerage KD	Strategic investments and corporate overheads KD	Total KD
Total revenue	1,769,009	16,522,021	2,252,414	4,842,543	25,385,987
Profit (loss) for the year	900,259	11,083,228	(273,339)	(7,307,328)	4,402,820
Total assets	25,000	61,611,716	15,493,373	52,698,701	129,828,790
Total liabilities	-	1,696,801	949,492	61,889,567	64,535,860
Other disclosures: Investment in associates Share of results of associates <i>31 December 2023</i>	- -	15,355,384 1,772,461	-	8,394,441 (50,056)	23,749,825 1,722,405
Total revenue	1,490,564	10,651,252	2,263,544	3,584,837	17,990,197
(Loss) profit for the year	576,302	6,257,065	49,537	(6,013,767)	869,137
Total assets	125,000	51,651,532	15,970,754	61,097,369	128,844,655
Total liabilities	-	1,138,194	884,826	62,219,185	64,242,205
Other disclosures: Investment in associates Share of results of associates	-	13,631,293 (276,568)	-	8,801,264 (192,452)	22,432,557 (469,020)

The Group's total assets include KD 16,578,058 (2023: KD 11,540,799) as non-current assets located outside Kuwait, which mainly include financial assets at fair value through other comprehensive income, investment in associates, investment properties, intangibles and property and equipment.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS As at and for the year ended 31 December 2024

23 FAIR VALUE OF FINANCIAL AND NON-FINANCIAL INSTRUMENTS

i) Financial instruments

Financial instruments comprise of financial assets and financial liabilities.

For financial assets and financial liabilities that are liquid or having a short-term maturity (less than three months), the carrying amount approximates their fair value. The fair values of financial instruments are not materially different from their carrying values.

The methodologies and assumptions used to determine fair values of financial instruments is described in the fair value section of Material accounting policy information (Note 3).

Fair value hierarchy

The following table shows an analysis of financial instruments recorded at fair value:

31 December 2024	Level 1 KD	Level 2 KD	Level 3 KD	Total KD
Financial assets designated at fair value through profit or loss: Quoted equities Quoted debt securities Unquoted equities Unquoted debt securities Managed funds	4,588,147 3,585,811 - - - 8,173,958	- - - - - - - - - - - - - - - - - - -	4,797,622 100,000 6,824,232 11,721,854	4,588,147 3,585,811 4,797,622 100,000 19,314,549 32,386,129
Financial assets at fair value through other				
<i>comprehensive income:</i> Quoted equities Unquoted equities Managed funds	257,434 		10,477,873 12,832 10,490,705	257,434 10,477,873 12,832 10,748,139
31 December 2023	Level 1 KD	Level 2 KD	Level 3 KD	Total KD
Financial assets designated at fair value through profit or loss: Quoted equities Quoted debt securities Unquoted equities Unquoted debt securities Managed funds	7,862,185 3,400,454 - 1,226,490 12,489,129	- - - 12,694,060 12,694,060	8,128,685 100,000 5,561,700 13,790,385	7,862,185 3,400,454 8,128,685 100,000 19,482,250 38,973,574
Financial assets at fair value through other comprehensive income: Quoted equities Unquoted equities Managed funds	363,855		6,014,309 12,561 6,026,870	363,855 6,014,309 12,561 6,390,725

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS As at and for the year ended 31 December 2024

23 FAIR VALUE OF FINANCIAL AND NON-FINANCIAL INSTRUMENTS (continued)

i) Financial instruments (continued)

The following table shows a reconciliation of all movements in the fair value of items categorized within Level 3 between the beginning and the end of the reporting period:

Financial assets at fair value	As at 1 January 2024 KD	Gain/(loss) recorded in the consolidated statement of income KD	settlements	Gain/(loss) recorded in other comprehensive income KD	As at 31 December 2024 KD
through profit or loss:					
Unquoted equities Unquoted debt securities Managed funds	8,128,685 100,000 5,561,700	231,108 - 171,808	(3,562,171) - 1,090,724	-	4,797,622 100,000 6,824,232
	13,790,385	402,916	(2,471,447)	-	11,721,854
Financial assets at fair value through					
other comprehensive income: Unquoted equities Managed funds	6,014,309 12,561	-	4,791,760 -	(328,196) 271	10,477,873 12,832
	6,026,870	-	4,791,760	(327,925)	10,490,705
Financial assets at fair value	As at 1 January 2023 KD	Gain/(loss) recorded in the consolidated statement of income KD	Purchase / transfers, settlements and sales (net) KD	Gain/(loss) recorded in other comprehensive income KD	As at 31 December 2023 KD
through profit or loss: Unquoted equities	652,234	146,697	7,329,754	-	8,128,685
Unquoted debt securities	100,000	-	-	-	100,000
Managed funds	5,342,025	257,034	(37,359)	-	5,561,700
	6,094,259	403,731	7,292,395	-	13,790,385
Financial assets at fair value through other comprehensive income:					
Unquoted equities	6,076,434	-	(49,475)	(12,650)	6,014,309
Managed funds	12,561	-	-	-	12,561
	6,088,995	-	(49,475)	(12,650)	6,026,870

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS As at and for the year ended 31 December 2024

23 FAIR VALUE OF FINANCIAL AND NON-FINANCIAL INSTRUMENTS (continued)

i) Financial instruments (continued)

Description of significant unobservable inputs to valuation of financial assets:

Unquoted equity securities are valued based on book value and price to book multiple method, multiples using latest financial statements available of the investee entities and adjusted for lack of marketability discount in the range of 20% to 65% (2023: 20% to 65). The Group has determined that market participants would take into account these discounts when pricing the investments. Funds and managed portfolio have been valued based on Net Asset Value (NAV) of the fund provided by the custodian of the fund or portfolio and certain managed funds were adjusted for lack of marketability discount by 15% to 20% (2023: 15% to 20%).

The impact on the consolidated statement of financial position or the consolidated statement of changes in equity would be immaterial if the relevant risk variables used to fair value the unquoted securities were altered by 5%.

Sensitivity of the inputs

A change in the assumptions used for valuing the Level 3 financial instruments, by $\pm 5\%$ higher or lower liquidity and market discount could have resulted in increase or decrease in the results by KD 581,093 (2023: KD 689,519) and increase or decrease in other comprehensive income by KD 524,535 (2023: KD 301,343).

ii) Non-financial assets

Non-financial assets carried at fair value comprise of investment properties. These are classified under level 3 fair value hierarchy.

	Level 1 KD	Level 2 KD	Level 3 KD	Total KD
31 December 2024 Investment properties	-	-	12,567,470	12,567,470
31 December 2023 Investment properties	-	-	12,313,527	12,313,527

There were no material transfers between any levels of the fair value hierarchy during 2024 or 2023

Reconciliation of Level 3 fair values

	2024 KD	2023 KD
At 1 January Gain recorded in the consolidated statement of income Foreign currency translation adjustment	12,313,527 250,858 3,085	12,000,925 311,662 940
At 31 December	12,567,470	12,313,527

Valuation of investment properties

The fair value of investment properties is determined based on valuations performed by two independent and accredited valuers with recognized and relevant professional qualifications as well as recent experience of the location and category of investment properties being valued. The Group has selected the lower of these two valuations as required by the CMA. The fair values are determined using a mix of the income capitalization method and the market comparison approach considering the nature and usage of each property. The unit of comparison applied by the Group is the price per square meter ('sqm').

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS As at and for the year ended 31 December 2024

23 FAIR VALUE OF FINANCIAL AND NON-FINANCIAL INSTRUMENTS (continued)

ii) Non-financial assets (continued)

Description of significant unobservable inputs to valuation of non-financial assets:

The significant unobservable inputs used in the fair value measurements categorized within Level 3 of the fair value hierarchy are the yield rate (income capitalization approach) and price per sqm (market approach). Fair value using the income capitalization method is estimated based on the normalized net operating income generated by the property, which is divided by the capitalization (discount) rate. Under the market comparison approach, fair value is estimated based on comparable transactions.

Sensitivity analysis

Significant increase (decrease) in yield rate and price per sqm in isolation would result in a significantly higher (lower) fair value of the properties.

24 MATURITY ANALYSIS OF ASSETS AND LIABILITIES

The table below summarizes the maturity profile of the Group's assets and liabilities. The maturities of assets and liabilities have been determined according to when they are expected to be recovered or settled. The maturity profile for financial assets at fair value through profit or loss and investment in associates is based on management's estimate of liquidation of those financial assets.

The maturity profile of assets and liabilities is as follows:

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52,279
51,710
86,129
18,139
19,825
51,692
57,470
97,698
)3,848
28,790
00,000
35,860
35,860

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS As at and for the year ended 31 December 2024

24 MATURITY ANALYSIS OF ASSETS AND LIABILITIES (continued)

	Within 3 months	3 to 12 months	Sub-total	Over 1 year	Total
31 December 2023	KD	KD	KD	KD	KD
ASSETS					
Cash and cash equivalents	25,353,125	1,127,854	26,480,979	-	26,480,979
Loans and advances	1,647,956	2,728,060	4,376,016	381,469	4,757,485
Financial assets at fair value					
through profit or loss	13,497,146	25,476,428	38,973,574	-	38,973,574
Financial assets at fair value					
through other comprehensive income	-	363,855	363,855	6,026,870	6,390,725
Investment in associates	-	-	-	22,432,557	22,432,557
Other assets	152,860	12,596,481	12,749,341	-	12,749,341
Investment properties	-	-	-	12,313,527	12,313,527
Property and equipment	-	-	-	1,462,000	1,462,000
Intangible assets	-	-	-	3,284,467	3,284,467
TOTAL ASSETS	40,651,087	42,292,678	82,943,765	45,900,890	128,844,655
LIABILITIES Loans		3 750 000	2 750 000	45 000 000	48 750 000
Other liabilities	20.070	3,750,000 7,739,976	3,750,000 7,760,055	45,000,000	48,750,000
Other hadmines	20,079	1,139,970	7,700,033	7,732,150	15,492,205
TOTAL LIABILITIES	20,079	11,489,976	11,510,055	52,732,150	64,242,205

25 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

Risk is inherent in the Group's activities, but it is managed through a process of ongoing identification, measurement and monitoring, subject to risk limits and other controls. This process of risk management is critical to the Group's continuing profitability and each individual within the Group is accountable for the risk exposures relating to his or her responsibilities. The Group is exposed to credit risk, liquidity risk and market risk, the latter being subdivided into interest rate risk, currency risk and equity price risk. It is also subject to prepayment risk and operational risk. The independent risk control process does not include business risks such as changes in the environment, technology and industry. They are monitored through the Group's strategic planning process.

25.1 CREDIT RISK

Credit risk is the risk that a counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The Group is exposed to credit risk from its operating activities (primarily loans and advances and other assets) and from its financing activities, including deposits with banks and financial institutions, and other financial instruments.

Gross maximum exposure to credit risk

The Group selectively provides credit facilities in form of short-term (maturity up to 12 months) loans and advances on a fully collateralized basis to its customers of the asset management and investment banking products. The credit sanction process typically involves customers' credit appraisal in accordance with the Group's credit policies. The Group's credit risk management associated with the lending activities is governed by the Group's credit policies. The Group's credit policies cover the customer eligibility criteria for credit, large exposure and concentration limits, eligible collateral, collateral valuation methodology, minimum collateralization requirement, credit quality monitoring processes and escalation and foreclosure processes in the event of default.

In accordance with the Group's credit policies all loans and advances with past due interest or principal obligations are considered as non-performing and are subject to specific provisions for credit losses on basis of amount of impairment determined.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS As at and for the year ended 31 December 2024

25 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

25.1 CREDIT RISK (continued)

Gross maximum exposure to credit risk (continued)

With respect to credit risk arising from the other financial assets of the Group, which comprise bank balances, and other assets, the Group's exposure to credit risk arises from default of the counterparty, with a maximum exposure equal to the carrying amount of these instruments. Where financial instruments are recorded at fair value, it represents the current maximum credit risk exposure but not the maximum risk exposure that could arise in the future as a result of changes in values.

The table below shows the gross maximum exposure to credit risk across financial assets before taking into consideration the effect of credit risk mitigation.

	2024 KD	2023 KD
Cash and cash equivalents (Note 5)	31,652,279	26,480,979
Loans and advances (Note 6)	1,761,710	4,757,485
Other assets excluding prepayments	11,733,226	12,340,555
Gross maximum credit risk exposure before consideration of credit risk mitigation	45,147,215	43,579,019

The exposures set out above are based on net carrying amounts as reported in the consolidated statement of financial position.

Risk concentration of maximum exposure to credit risk

Concentrations arise when a number of counterparties are engaged in similar business activities, or activities in the same geographic region, or have similar economic features that would cause their ability to meet contractual obligations to be similarly affected by changes in economic, political or other conditions. Concentrations indicate the relative sensitivity of the Group's performance to developments affecting a particular industry or geographic location.

The Group's gross maximum exposure to credit risk, before taking into account any collateral held or credit enhancements, can be analyzed by the geographical regions as follows:

	Kuwait KD	GCC and the rest of the Middle East KD	International KD	Total KD
31 December 2024 Cash and cash equivalents Loans and advances Other assets	20,975,571 532,365 3,236,398	10,458,809 1,229,345 6,520,814	217,899 - 1,976,014	31,652,279 1,761,710 11,733,226
Maximum exposure to credit risk assets	24,744,334	18,208,968	2,193,913	45,147,215
31 December 2023 Cash and cash equivalents Loans and advances Other assets	15,644,256 3,534,464 2,908,262	9,279,104 1,223,021 8,306,894	1,557,619	26,480,979 4,757,485 12,340,555
Maximum exposure to credit risk assets	22,086,982	18,809,019	2,683,018	43,579,019

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS As at and for the year ended 31 December 2024

25 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

25.1 CREDIT RISK (continued)

Risk concentration of maximum exposure to credit risk (continued)

The Group's gross maximum exposure to credit risk, before taking into account any collateral held or credit enhancements, can be analyzed by the following industry sectors as:

	2024 KD	2023 KD
Banks and financial institutions Others	31,629,259 13,517,956	26,465,546 17,113,473
	45,147,215	43,579,019

As at 31 December 2024, the maximum credit exposure to a single counterparty amounted to KD 4,017,470 (2023: KD 5,585,551).

Cash and cash equivalents

Credit risk from balances with banks and financial institutions is limited because the counterparties are reputable financial institutions with appropriate credit-ratings assigned by international credit-rating agencies. Further, the principal amounts of deposits in local banks (including saving accounts and current accounts) are guaranteed by the Central Bank of Kuwait in accordance with Law No. 30 of 2008 Concerning Guarantee of Deposits at Local Banks in the State of Kuwait which came into effect on 3 November 2008.

Impairment on cash and cash equivalents and term deposits has been measured on a 12-month expected loss basis and reflects the short maturities of the exposures. The Group considers that its cash and cash equivalents have low credit risk based on the external credit ratings of the counterparties and CBK guarantee of deposits placed with local banks.

Credit risk from lending activities

The Group selectively provides credit facilities in form of short-term (maturity up to 12 months) loans and advances on a fully collateralized basis to its customers of the asset management and investment banking products. The credit sanction process typically involves customers' credit appraisal in accordance with the Group's credit policies.

The Group's credit risk management associated with the lending activities is governed by the Group's credit policies. The Group's credit policies cover the customer eligibility criteria for credit, large exposure and concentration limits, eligible collateral, collateral valuation methodology, minimum collateralization requirement, credit quality monitoring processes and escalation and foreclosure processes in the event of default.

In accordance with the Group's credit policies all loans and advances with past due interest or principal obligations are considered as non-performing and are subject to specific provisions for credit losses on basis of amount of impairment determined.

Credit quality of financial assets that are neither past due nor impaired

In accordance with the Group's credit risk management policies all performing credits are graded as: high or medium grade. Credit exposures are classified as 'high grade' when the ultimate risk of financial loss from the obligor's failure to discharge its obligation is assessed to be extremely remote to low. Credit exposures are classified as 'medium grade' when the ultimate risk of financial loss from the obligor's failure to discharge its obligation is assessed to be moderate. Whereas the performing credit exposures when the ultimate risk of financial loss from the obligor's failure to discharge its obligation is assessed to be high are classified as "low grade". The Group does not have any low-grade financial asset at the reporting date. Non-performing credit exposures are graded as past due or impaired.

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS As at and for the year ended 31 December 2024

25 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

25.1 CREDIT RISK (continued)

Analysis of past due but not impaired

The Group does not have any past due but not impaired financial assets as at 31 December 2024 and 31 December 2023.

An analysis of the gross carrying amounts of loans and advances and the corresponding ECL based on the staging criteria under IFRS 9 in accordance with the CBK guidelines is as follows:

	Stage 1 KD	Stage 2 KD	Stage 3 KD	Total KD
Gross carrying value				
As at 1 January 2024	4,799,541	-	2,409,530	7,209,071
Net movement during the year	(3,021,938)	-	3,072	(3,018,866)
As at 31 December 2024	1,777,603	-	2,412,602	4,190,205
As at 1 January 2023	4,850,281	-	2,424,140	7,274,421
Net movement during the year	(50,740)	-	(14,610)	(65,350)
As at 31 December 2023	4,799,541	-	2,409,530	7,209,071

The fair value of collateral that the Group holds relating to loans and advances as at 31 December 2024 amounts to KD 7,722,407 (2023: KD 21,871,924).

An analysis of changes in the ECL allowances in relation to loans and advances, is as follows:

	Stage 1 KD	Stage 2 KD	Stage 3 KD	Total KD
ECL allowance				
Balance as at 1 January 2024	42,366	-	2,368,600	2,410,966
Net decrease in ECL during the year	(26,389)	-	90	(26,299)
As at 31 December 2024	15,977		2,368,690	2,384,667
Balance as at 1 January 2023	42,420	-	2,382,462	2,424,882
Net decrease in ECL during the year	(54)	-	(13,862)	(13,916)
As at 31 December 2023	42,366		2,368,600	2,410,966

25.2 LIQUIDITY RISK

Liquidity risk is the risk that the Group will encounter difficulty in raising funds to meet commitments associated with financial instruments. Liquidity risk is managed by the treasury department of the Group. To manage this risk, the Group periodically assesses the financial viability of customers and invests in bank deposits or other investments that are readily realizable. The maturity profile is monitored by management to ensure adequate liquidity is maintained.

As at 31 December 2024, 13.8% of the Group's debt will mature in less than one year (2023: 7.7%) based on the carrying value of borrowings reflected in the consolidated statement of financial position. The management of the Group is currently considering steps to re-finance the short-term borrowings of the Group. These steps include creating liquidity by realizing cash from sale of assets, dividends from financial assets and re-structuring of short-term borrowings.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS As at and for the year ended 31 December 2024

25 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

25.2 LIQUIDITY RISK (continued)

The liquidity profile of financial liabilities reflects the projected cash flows which includes future interest payments over the life of these financial liabilities.

The table below summarizes the maturity profile of the Group's liabilities based on contractual undiscounted repayment obligations:

	Within 1 month KD	Within 3 months KD	3 to 12 months KD	Over 1 Year KD	Total KD
31 December 2024		4,362,971	6,827,808	46,603,014	57,793,793
Loans Other liabilities	5,437	4,302,971	9,873,925	8,256,498	18,135,860
TOTAL LIABILITIES	5,437	4,362,971	16,701,733	54,859,512	75,929,653
	Within 1 month KD	Within 3 months KD	3 to 12 months KD	Over 1 year KD	Total KD
31 December 2023					
Loans	-	4,396,874	1,949,488	54,452,054	60,798,416
Other liabilities	3,538	16,541	7,739,976	7,732,150	15,492,205
TOTAL LIABILITIES	3,538	4,413,415	9,689,464	62,184,204	76,290,621

25.3 MARKET RISK

Market risk is the risk that the value of an asset will fluctuate as a result of changes in market variables such as interest rates, currency rates and equity prices, whether those changes are caused by factors specific to the individual investment or its issuer or factors affecting all investments traded in the market.

Market risk is managed on the basis of pre-determined asset allocations across various asset categories, diversification of assets in terms of geographical distribution and industry concentration, a continuous appraisal of market conditions and trends and management's estimate of long- and short-term changes in fair value.

25.3.1 Interest rate risk

Interest rate risk is the risk that the fair value of all future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Interest rate risk is managed by the treasury department of the Group.

The Group is exposed to interest rate risk on its variable interest-bearing assets and liabilities (bank deposits and loans), as a result of mismatches of interest rate repricing of assets and liabilities. It is the Group's policy to manage its interest cost using a mix of fixed and variable rate debts. The Group aims to keep a certain portion of its borrowings at variable rates of interest.

The sensitivity of the consolidated statement of income is the effect of the assumed changes in interest rates on the Group's profit based on floating rate financial assets and financial liabilities held at 31 December 2024 and 2023. There is no impact on equity.

The following table demonstrates the sensitivity of the consolidated statement of income, as a result of a change in interest rates, with all other variables held constant.

	Change in basis points	Effect on profit +/- KD
31 December 2024	±25%	411,355
31 December 2023	±25%	519,089

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS As at and for the year ended 31 December 2024

25 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

25.3 MARKET RISK (continued)

25.3.2 Currency risk

Currency risk is the risk that the fair value or future cash flows of an exposure will fluctuate because of changes in foreign exchange rates. The Group incurs foreign currency risk on transactions denominated in a currency other than the KD. The Group's exposure to the risk of changes in foreign exchange rates relates primarily to the Group's operating activities (when revenue or expense is denominated in a foreign currency) and the Group's net investments in foreign subsidiaries.

Currency risk is managed by the treasury department of the Company on the basis of limits determined by the Company's Board of Directors and a continuous assessment of the Group's open positions and current and expected exchange rate movements. Management believes that there is minimal risk of significant losses due to exchange rate fluctuations and consequently the Group does not hedge foreign currency exposures.

The effect on profit due to change in the fair value of monetary assets and liabilities, as a result of change in currency rate by 5%, with all other variables held constant is shown below:

	Effect on profit +/-		
	2024	2023	
	KD	KD	
US Dollar	1,301,020	1,690,616	
GCC and the rest of the Middle East currencies	605,217	571,240	

25.3.3 Equity price risk

The Group's exposure to equity securities price risk arises from investments held by the Group and classified as at FVOCI or FVPL. The Group's listed and non-listed equity investments are susceptible to market price risk arising from uncertainties about future values of the investment securities. The Group manages this through diversification of investments in terms of geographical distribution and industry concentration. Reports on the equity portfolio are submitted to the Group's senior management on a regular basis. The majority of the Group's quoted investments are listed on the Boursa Kuwait.

The Group's FVPL and FVOCI in different geographical regions and industry sectors are as follows:

Geographical distribution

	Kuwait KD	GCC and the rest of the Middle East KD	International KD	Total KD
31 December 2024 Financial assets at fair value through profit or loss	15,544,081	6,999,457	9,842,591	32,386,129
Financial assets at fair value through other comprehensive income	2,904,708	488,373	7,355,058	10,748,139
31 December 2023 Financial assets at fair value through profit or loss	18,826,418	10,466,533	9,680,623	38,973,574
Financial assets at fair value through other comprehensive income	3,241,327	1,006,562	2,142,836	6,390,725

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS As at and for the year ended 31 December 2024

25 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

25.3 MARKET RISK (continued)

25.3.3 Equity price risk (continued)

Industry concentration

	Trading and manufacturing KD	Banks and financial institutions KD	Construction and real estate KD	Others KD	Total KD
31 December 2024 Financial assets at fair value through profit or loss		21,461,308	4,008,141	6,916,680	32,386,129
Financial assets at fair value through other comprehensive income	1,888,654	170,652	7,934,607	754,226	10,748,139
31 December 2023 Financial assets at fair value through profit or loss		25,034,055	3,962,244	9,977,275	38,973,574
Financial assets at fair value through other comprehensive income	2,078,197	147,918	3,447,878	716,732	6,390,725

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The table below summarizes the impact of increases/decreases of the respective price indices in the relevant market on the Group's equity and profit for the year. The analysis is based on the assumption that the equity indexes had increased or decreased by 5% respectively, with all other variables held constant, and that all the Group's equity instruments moved in line with the indexes.

	2024		2023	
	Effect on other comprehensive income KD	Effect on profit KD	Effect on other comprehensive income KD	Effect on profit KD
Market indices	+/- 12,872	+/- 853,923	+/- 18,193	+/- 1,089,420

25.4 PREPAYMENT RISK

Prepayment risk is the risk that the Group will incur a financial loss because its customers and counterparties repay or request repayment earlier or later than expected. The Group is not significantly exposed to prepayment risk.

25.5 OPERATIONAL RISK

Operational risk is the risk of loss arising from system failure, human error, fraud or external events. When controls fail to perform, operational risks can cause damage to reputation, have legal or regulatory implications, or lead to financial loss. The Group cannot expect to eliminate all operational risks, but through a control framework and by monitoring and responding to potential risk, the Group is able to manage these risks. Controls include effective segregation of duties, access, authorization and reconciliation procedures, staff education and assessment processes, including the use of internal audit.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS As at and for the year ended 31 December 2024

26 CAPITAL MANAGEMENT

The primary objective of the Group's capital management policies is to ensure that it maintains healthy capital ratios in order to support its business and maximize shareholder value. The Group manages its capital structure and makes adjustments to it in light of changes in economic conditions and the requirements of the financial covenants.

No changes were made in the objectives, policies or processes during the years ended 31 December 2024 and 31 December 2023.

To maintain or adjust the capital structure, the Group may adjust dividend pay-out to shareholders, return capital to shareholders or issue new shares. The Group monitors capital using a leverage ratio, which is net debt divided by total capital of the Company. The Group includes within net debt, interest bearing loans and borrowings, bonds, bank overdraft and other payables, less bank balances and cash. Total capital represents equity attributable to the shareholders of the Company.

	2024	2023
	KD	KD
Interest bearing loans	46,400,000	48,750,000
Other liabilities	18,135,860	15,492,205
Less: Bank balances and cash	(31,652,279)	(26,480,979)
	32,883,581	37,761,226
Equity attributable to the equity holders of the Company	62,256,523	59,664,699
Gearing ratio (%)	53%	63%

The adequacy of the Group's capital is monitored using, among measures details above, the rules and ratios established by the Capital Markets Authority in supervising the Parent Company.

As of the reporting date, the Group is in compliance with minimum required regulatory capital adequacy ratio for the year ended 31 December 2024 and 31 December 2023 in accordance with provisions of Module seventeen (Capital Adequacy Regulations for Licensed Persons) of the Executive Bylaws of Law No. (7) of 2010 and their amendments thereto.

27 TAXATION

Pillar 2 Income Taxes

In 2021, OECD's Inclusive Framework (IF) on Base Erosion and Profit Shifting (BEPS) had agreed to a two pillar solution in order to address tax challenges arising from digitalization of the economy. Under Pillar 2, multinational entities (MNE Group) whose revenue exceeds EUR 750 million are liable to pay corporate income tax at a minimum effective tax rate of 15% in each jurisdiction they operate. The jurisdictions in which the Group operates including the State of Kuwait have joined the IF. The Group's earnings in certain jurisdictions, primarily in Saudi Arabia, and Kuwait, are currently subject to a lower effective tax rate for the financial year 2024, compared to the proposed global minimum tax.

Currently the Group's revenue does not exceed EUR 750 million but may be exposed to the global minimum tax by virtue of the Ultimate Parent Company which is domiciled and operating in the State of Kuwait. On 31 December 2024, the State of Kuwait enacted Law No. 157 of 2024 (the "Law"), introducing a Domestic Minimum Top-Up Tax (DMTT) effective from 2025 on entities which are part of MNE Group with annual revenues of EUR 750 million or more. The Law provides that a top-up tax shall be payable on the taxable income at a rate equal to the difference between 15% and the effective tax rate of all constituent entities of the MNE Group operating within Kuwait. The taxable income and effective tax rate shall be computed in accordance with the Executive regulations which will be issued within six months from the date of issue of the Law. The Law effectively replaces the existing NLST and Zakat tax regimes in Kuwait for MNEs within the scope of this Law. In the absence of Executive Regulations in Kuwait, the expected impact in 2025 cannot be reasonably estimated at this time.

The Ultimate Parent Company has performed an analysis of its Pillar 2 position for 2024 based on OECD guidelines. The Ultimate Parent Company doesn't have any material Pillar 2 top up tax exposure for the year 2024 in jurisdictions where the Pillar 2 legislation is in effect. The Group continues to assess the impact of evolving Pillar 2 tax regulations on its future financial performance.

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